FINANCE & PROPERTY ADVISORY BOARD

5 JANUARY 2010

Capital Plan Review 2009/10

Annexes 1 - 4

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Corporate Aims and Priorities 2009/10

	Overall aim(s)		Ref	Improvement Priority	Period
1	Corporate affairs and planning				
	To continuously improve our services in terms of value for money.	Local Government and Public Involvement in Health Act	1a	Identify the opportunities and achieve the benefits for Tonbridge and Malling flowing from the Local Government and Public Involvement in Health Act (2007).	2007/09
		Improving efficiency		Improve the efficiency of the Council's services in the context of changes in the economic climate and the Government's 3% efficiency saving target for Local Government. (2.5% per year for 2005/08)	2005/10
		Our approach to buying	1c	Conform with procurement best practice.	2006/09
			1d	Achieve best value through robust procurement.	2009/10
		Direction of travel	1e	Achieve and maintain positive 'direction of travel' for selected priority performance indicators.	2006/09
2	Public access and involvement				
		Customer Services Strategy and customer care	2a	Improve how we manage customer contacts and customer care.	2006/10
	by the Council and the Council's role in representing the public.	Responding to complaints from the public	2b	Respond better to complaints from the public.	2003/10
		e-Government (www.tmbc.gov.uk)		Increase the availability of electronic information and transactions to help make local services more accessible, convenient, responsive and seamless.	2000/10
		Improving Services through research based on consultation	2d	Improve, cost effectively, the public's influence over services provided by the Council and by other organisations.	2005/10
		Diversity	2e	Ensure the Council meets its obligations fully in respect of minority interests.	2003/10
			2f	Improve access to Council services and facilities in accordance with Disability Discrimination Act (DDA) requirements.	2004/10
3	Planning and development				
	To protect and enhance the built and	Local Development Framework		Progress preparation of the Local Development Framework.	2003/10
	natural environment.	Tonbridge town centre	, ,	Promote and support the sustainable regeneration and economic development of Tonbridge town centre.	2004/10
		Development control		Improve the speed of determining planning applications.	2003/10
		Public access to the planning process	3d	Improve public access to the planning process.	2003/10
		Community and leisure facilities	3e	Encourage developer contributions in support of community leisure facilities.	2003/10

	Overall aim(s)		Ref	Improvement Priority	Period
4	Transport and land drainage				
	To provide good parking management.	Parking	4a	Ensure parking is managed to meet the needs of drivers, visitors, businesses and residents.	2004/10
	To achieve better management of local land drainage.	Land drainage	4b	Reduce the risk of flooding of residential and commercial premises.	2008/10
	To promote improvements in transportation.	Traffic management and highway improvements	4c	Work in partnership to improve the efficiency and sustainability of transport in the borough.	2005/10
		West Malling station	4d	Improve access to and parking at West Malling station.	2003/10
_					
5	Housing	I. a	T =		
	To improve the availability and quality of housing for those most in need.	homelessness		Secure a continuing supply of affordable housing and work to prevent homelessness.	2004/10
		Private sector renewal and energy efficiency	5b	Improve sub-standard housing and the energy efficiency of existing and new housing provision.	2004/10
		Assisting vulnerable households	5c	Improve support and assistance to vulnerable, elderly and disabled households to enable independent living.	2003/10
6	Housing – benefit payments				
	To provide financial assistance through the timely and accurate processing of claims for Housing and Council Tax benefit.	Housing and Council Tax benefit	6a	Achieve high performance in both accuracy of calculating benefit due and speed of processing.	2003/10
7	Leisure and arts				
1	To develop leisure and arts services	Access for everyone	7a	Enable the whole community including these most in peed to more fully	2001/10
	for local people and visitors.	Access for everyone		Enable the whole community, including those most in need, to more fully enjoy leisure and cultural activities.	
		Involving the community	7b	Increase community involvement in the delivery and design of leisure services.	2004/10
		Cost effective operation	7c	Improve the quality and sustainability of the Council's leisure facilities and services.	2004/10
		Safety and security at our leisure facilities	7d	Improve security/health and safety at leisure facilities.	2003/10
		Outdoor leisure	7e	Improve public access to the countryside and public open spaces across the borough.	2004/10
		Facilities and activities for young people	7f (Key)	Involve, safeguard and meet the needs of children and young people.	2003/10

	Overall aim(s)		Ref	Improvement Priority	Period
8	Street scene and open space enviro	nment			
		Our approach	8a (Key)	Achieve a cleaner, smarter and better maintained street scene and open	2003/10
ļ.	natural environment.			space environment.	
		Amenity and appearance of locations	8b	Enhance the amenity and appearance of locations borough-wide.	2006/10
-					
9	Recycling and waste collection				
	To protect and enhance the built and	Our recycling and waste services	9a	Recycle a larger proportion of household waste.	1999/2010
	natural environment.			, ,	
10	Public and environmental health				
Ī	To protect and improve public health.	Improving people's health		Promote, encourage and provide opportunities for healthy living.	2004/10
		Improvement in the poorest areas		Work with other agencies to improve people's health in the poorest areas of our borough.	2003/10
	To protect and enhance the built and natural environment.	Food hygiene	10c	Work with other agencies to ensure businesses comply with food and safety legislation.	2007/10
		Local air quality		Improve air quality in the area of the M20 between New Hythe Lane, Larkfield and Hall Road, Aylesford.	2002/10
				Improve air quality at Tonbridge High Street; Wateringbury crossroads; London Road/Station Road, Ditton.	2005/10
	Community safety				
	To reduce crime and disorder and the	Making it happen	11a (Key)	Work with partners to increase community safety by tackling:	
11.5	fear of crime.			► Acquisitive crime	2005/10
	To promote and improve public			► Anti-social behaviour	2005/10
5	safety.			► Perception of crime	2005/10
				► Substance misuse	2005/10
				► Violent crime.	2005/10
		Fear of crime		Reduce the fear of crime.	2003/10
		Young people		Increase activity programmes for young people in areas of highest social	2004/10
ŀ				deprivation.	
12	Local economy				
	To promote the well-being of the local	Our approach to the local coopers	12a	Contribute to improving the West Kent economy.	2003/10
	economy and enhance the viability	Village services		Improve the viability of village services.	2003/10
	and vitality of population centres.	Tourism		Increase tourism within the borough.	2003/09
ľ	and vitality of population centres.	Tourism	120	morease tourism within the borough.	2000/10

	Overall aim(s)		Ref	Improvement Priority	Period				
13	Community leadership		1101	,					
	To provide leadership on community	Community planning	13a (Key)	Achieve with our partners the priorities set out:					
	issues that are beyond the remit of a		, ,,	▶ in the Sustainable Community Strategy for Tonbridge and	2009/10				
	single agency.			Malling (2009/12)					
				▶ in the Local Area Agreement	2009/10				
				► arising from work of the borough's Local Strategic Partnership.	2009/10				
	To improve the well-being of	Climate change		Make a positive local contribution to tackling the causes and effects of	2007/10				
	communities in Tonbridge and			climate change.					
	Malling.	Advocacy		Better represent the community's interests in respect of services provided by	2005/10				
				agencies or organisations separate from the Council.					
4.4	Double a such in a								
	Partnerships To deliver, with others, benefits	Voluntary convices and grants	14a	Develop the Council's role as an enabling authority by the distribution of	2004/09				
		Voluntary services and grants			2004/09				
	beyond those possible from the Council's resources.	Medway valley and Valley of Vision		grants to assist community groups to lever in external funding. Develop the Medway valley countryside management initiative.	2006/10				
	Council's resources.	initiatives	140	Develop the Medway valley countryside management initiative.	2006/10				
		Illillatives							
15	15 Resources - Personnel & Organisational Development								
10		Personnel	15a	Better align and quip the Council's workforce to ensure that we have the skills	2009/10				
	informed, qualified staff who also take			and capacity to meet business needs.	2000/10				
		Health and safety	15b	Improve our corporate Health and Safety Management System and practices.	2009/10				
	themselves.	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,							
	To improve the Council's ability to								
	achieve its strategic and operational								
	objectives through its:								
	Organisational structure.								
	► Performance Management								
	System.								
	To improve health and safety in								
	Council premises and activities.								
	Resources - Finance								
	To manage the Council's financial	Revenue	16a	Further improve on the prompt collection of monies due to the Council.	2003/10				
	affairs to support its service delivery								
	objectives.								
	To maintain the Council's high								
	standards of financial management								
	and probity.								
	To identify and exploit cost-effective								
	opportunities for external funding.								

	Overall aim(s)		Ref	Improvement Priority	Period
17	Resources - Information technology	у			
	To improve management of	Information technology	17a	Improve the Council's own use of technology to help provide better services to	2001/10
	information within the Council.			the public.	
		Kent Connects	17b	Improve the management and cost effectiveness of technology provision via	2003/10
				shared use of resources within Kent.	
18	Resources – Property				
	To continue improving the match	Property	18a	Improve the fabric of our leisure facilities and access for all.	2004/10
	between the Council's property				
	holdings and its service delivery,				
	organisational and financial needs.				

CAPITAL PLAN: LIST A ALL SERVICES

	Expenditure	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Scheme
	To 31/03/09	Est Inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Total
		Prior Yr							Estimate
		Slippage							
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Excluding Capital Renewals									
Service									
Planning and Transportation Services	374	259	252	120	0	0	0	0	1,005
Environmental Health Services	0	89	86	91	101	104	104	104	679
Housing Services	70	263	301	320	307	307	307	307	2,182
Leisure Services	1,460	716	176	13	33	8	8	8	2,422
Corporate Services	602	295	489	90	30	30	30	30	1,596
Total Excluding Capital Renewals	2,506	1,622	1,304	634	471	449	449	449	7,884
Capital Renewals									
Service									
Planning and Transportation Services	n/a	69	140	145	86	76	90	40	646
Environmental Health Services	n/a	25	57	52	42	18	11	89	294
Leisure Services	n/a	359	544	436	352	595	308	282	2,876
Corporate Services	n/a	370	770	347	250	252	360	395	2,744
Total Capital Renewals	n/a	823	1,511	980	730	941	769	806	6,560
Grand Total	2,506	2,445	2,815	1,614	1,201	1,390	1,218	1,255	14,444

	Expenditure	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Total
	To 31/03/09	Est Inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Scheme
		Prior Yr Slippage							Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Car Parking	40	150	99	20	0	0	0	0	309
Transportation	195	14	40	0	0	0	0	0	249
Environmental Improvements	2	1	0	100	0	0	0	0	103
Land Drainage / Flood Defence	69	41	78	0	0	0	0	0	188
Historic Buildings Grants	28	25	4	0	0	0	0	0	57
Other Schemes	40	28	31	0	0	0	0	0	99
Total Planning & Transportation (excluding capital renewals)	374	259	252	120	0	0	0	0	1,005
Capital Renewals									
CCTV	n/a	49	140	140	40	40	40	40	489
Parking	n/a	20	0	5	46	36	50	0	157
Total Planning & Transportation Capital Renewals	n/a	69	140	145	86	76	90	40	646
Total Planning & Transportation	374	328	392	265	86	76	90	40	1,651

Annex 2

	Code	Expenditure To 31/03/09	2009/10 Est Inc Prior Yr	2010/11 Estimate	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	Total Scheme Estimate
Car Parking		£'000	Slippage £'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(a) Improvement Programme for Existing Car Parks										
(i) Phase 2	P01AZ		49	20						69
(ii) Phase 4	P01AO		40	30						70
(b) Car Parking Action Plan										
(i) Phase 4	P01AQ	28	7							35
(ii) Phase 5	P01AK		11							1
(iii) Phase 6	P01MA		20	24						44
(iv) Phase 7	P01MB			25						25
Carried Forward	L	28	127	99	0	0	0	0	0	254

	PLANNING AND TRANSPORTATION SERVICES								
		Corporate Aims and Priorities	Notes						
Car	<u>Parking</u>								
(a)	Improvement Programme for Existing Car Parks		A phased programme of improvements in existing car parks to enhance the value and the quality of the car park stock. Includes enhanced surfaces, remodelled layouts, improved drainage and new boundary fencing.						
	(i) Phase 2		Phase 2 provides for enhancement and improvement of car parks at River Lawn Road, Lower Castle Fields and Bradford Street.						
	(ii) Phase 4		Phase 4 provides for work at the car park in Borough Green and Upper Castle Field.						
(b)	Car Parking Action Plan	4a,4c,12a 12b	A series of parking measures to give effect to the Cabinet's adopted Parking Action Plan.						
	(i) Phase 4		Completed scheme.						
	(ii) Phase 5		Completed scheme. £9,000 uncommitted balance of the £20,000 approved budget has been transferred to Phase 6 by Management Team under delegated authority.						
	(iii) Phase 6		The phased programme was originally set up to deal with essential modifications and improvements to onstreet parking at particular locations identified through requests from the local community. These are logged as part of the general programme and the Planning and Transportation Advisory Board and the Joint Transportation Board receive regular reports on progress in implementing the works. The Parking Action Plan began with a number of separately identified area based treatments such as West Malling and Tonbridge. In recent reviews of the Plan, these area based Local Parking Plans have expanded and endorsed by Members to include new Local Parking Plan initiatives at Snodland, East Malling, Aylesford and a review of the West Malling Local Parking Plan. These are included in the budgets for the phased programme.						
	(iv) Phase 7		Refer to note for Phase 6.						

	Code	Expenditure To 31/03/09	2009/10 Est Inc Prior Yr Slippage	2010/11 Estimate	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	Total Scheme Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Car Parking - Continued										
Brought Forward		28	127	99	0	0	0	0	0	254
(b) Car Parking Action Plan Continued										
(v) Hadlow Local Parking Plan	P01AV				20					20
(vi) Borough Green Local Parking Plan	P01AX	12	23							35
Total Car Parking to Summary		40	150	99	20	0	0	0	0	309
<u>Transportation</u>										
(a) Local Transport Plan Partnership Programme	P01ED	186	10	40						236
(b) Street Furniture - Replacement / Enhancement in partnership with Richard Myll's Charity	P01HG	9	4							13
Total Transportation to Summary		195	14	40	0	0	0	0	0	249

	PLANNING AND TRANSPORTATION SERVICES								
	Corporate Aims and Priorities	Notes							
Car Parking - Continued (v) Hadlow Local Parking Plan		Scheme in abeyance at Hadlow PC request. Reprogrammed to 2011/12.							
(vi) Borough Green Local Parking Plan	4a, 4c 12a 12b	Completed scheme.							
<u>Transportation</u>									
(a) Local Transport Plan Partnership Programme	4b, 4c 10d, 10e	Enabling provision to help influence priorities and timing of KCC Local Transport Plan schemes using selective funding contributions. Overall budget provision reduced as part of the 2008/09 Capital Plan Review. 2009/10 and subsequent years budget provision allocated as follows: £'000 CRM Pembury Road 5 Interactive Sign Pembury Road 5 West Malling High St footways 40 50							
(b) Street Furniture - Replacement / Enhancement in partnership with Richard Myll's Charity		A programme of partnership working with the Charity on initiatives for the benefit of the town centre. Further budget provision placed on hold as part of the 2008/09 review. The programme merits continuation as part of the Community Partnerships Initiative and provision has been included within the Community Partnership Initiatives allocation - see Corporate Services section of the Capital Plan.							

	Code	Expenditure To 31/03/09	2009/10 Est Inc	2010/11 Estimate	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	Total Scheme
			Prior Yr Slippage							Estimate
Environmental Improvements		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(a) Tonbridge Town Centre Enhancements										
(i) Phase 1	P01FH				100					100
(b) Haysden Country Park: Stone Lock	P01GJ	2	1							3
Total Environmental Improvements to Summary		2	1	0	100	0	0	0	0	103
Land Drainage / Flood Defence										
(a) Drainage										
(i) Drainage Improvement Programme	P01HR	19	10	43						72
(b) Flood defence										
(i) Aylesford Stream Flood Alleviation	P01HN	22	6							28
(ii) East Peckham Flood Alleviation	P01HP	28	25	35						88
Total Land Drainage / Flood Defence to Summary		69	41	78	0	0	0	0	0	188

		<u>ı eai</u>	MAING AND TRANSPORTATION GERVICES
		Corporate Aims and Priorities	Notes
Environ	mental Improvements		
(a) To	onbridge Town Centre Enhancements		
(i)	Phase 1		Previous individual Tonbridge enhancement budgets have been consolidated to provide a budget for priorities arising from the Tonbridge Central Area Action Plan. Further provision to be subject to a List C assessment. The provision has been slipped to 2011/12 in the light of current economic slow down.
(b) Ha	aysden Country Park: Stone Lock	8b	Initial stage in preserving site of historic feature.
Land Dr	rainage / Flood Defence		
(a) Dr	ainage		
(i)	Drainage Improvement Programme		To support the Borough Council's role as a land drainage operating authority with powers to carry out works on ordinary watercourses. Provision relates to commitments at Leigh Road and Tonbridge Cemetery.
(b) Flo	ood Defence		
(i)	Aylesford Stream Flood Alleviation.		This was an enabling provision to get a scheme 'off the ground' and, to that extent, it is effectively complete since it is now being funded by the Environment Agency and being progressed through a local community partnership. Budget provision has been increased by £1,000 as part of the 2009/10 Capital Plan Review.
(ii)	East Peckham Flood Alleviation	4b, 13a(key)	Scheme completed but provision needs to be maintained in the light of continuing dispute over contractual claims.

	Code	Expenditure	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Total
		To 31/03/09	Est Inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Scheme
			Prior Yr Slippage							Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Historic Buildings Grants										
(a) 2007/08 Grant award programme	P01KJ	24	8							32
(b) 2008/09 Grant award programme	P01KK	4	13	2						19
(c) 2009/10 Grant award programme	P01KL		4	2						6
Total Historic Building Grants to Summary		28	25	4	0	0	0	0	0	57
Other Schemes										
(a) Hadlow Tower	P01JJ					- Uncosted -	 			
(b) Countryside Management Grants in Areas of Outstanding Natural Beauty.	P01LA	15	3	6						24
(c) Medway Gap Countryside Partnership Initiative	P01LB	25	25	25						75
Total Other Schemes to Summary		40	28	31	0	0	0	0	0	99

		<u>PLAI</u>	NNING AND TRANSPORTATION SERVICES
		Corporate Aims and Priorities	Notes
Histo	oric Buildings Grants		
(a)	2007/08 Grant award programme	8a (key)	Provision of grants to owners of statutorily listed and other historic buildings to encourage the repair of those
(b)	2008/09 Grant award programme		buildings. Apart from three HBG commitments, provisions for 2009/10 and subsequent years were deleted during the 2008/09 Capital Plan Review. Total HBG provision of £57,000 as approved by Council in February 2009.
(c)	2009/10 Grant award programme		1 ebituary 2009.
Othe	r Schemes		
(a)	Hadlow Tower		Uncosted scheme to cover cost of acquisition and compensation.
(b)	Countryside Management Grants in Areas of Outstanding Natural Beauty.		This is a grant scheme administered by the Medway Valley Countryside Partnership on behalf of the Borough Council. It provides 50% grants towards landscape improvement projects in the Kent Downs AONB. Scope of the grant scheme includes biodiversity enhancement. Council funding is matched by Natural England. The scheme is due for review in 2010/11. Two £1,500 grants have been offered in 2009/10. Approved budget provision of £7,000 is no longer required and has been deleted as part of the 2009/10 Capital Plan Review.
(c)	Medway Gap Countryside Partnership Initiative	7e, 13a(key)	Partnership scheme to take forward projects in the Medway Valley Landscape and Access Enhancement Study in conjunction with the successful Heritage Lottery Fund landscape bid. The project has a three year life commencing in 2008/09. Progress is reported to the Rural Affairs Advisory Board

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	Code	Expenditure	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Total		
		To 31/03/09	Est Inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Scheme		
			Prior Yr							Estimate		
			Slippage									
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000		
Capital Renewals												
(a) CCTV Capital Renewals	P01BA	n/a	49	140	140	40	40	40	40	489		
(b) Car Parking	P01JF	n/a	20		5	46	36	50		157		
Total Capital Renewals to Summary		n/a	69	140	145	86	76	90	40	646		

<u>I LAI</u>	NNING AND TRANSPORTATION SERVICES
Corporate Aims and Priorities	Notes
11b	Provision for the replacement of life-expired CCTV equipment. A switch to digital is essential in the near future because servicing the existing analogue equipment is becoming ever more difficult. A provision of £200,000 is being split between 2010/11 and 2011/12 to cover this. In other years a provision of £40,000 per annum has been allowed to cover routine replacements.
	Provision for the replacement of life-expired or obsolete capital assets. The provisions allow for the replacement of machines on an eight year cycle.
	Corporate Aims and Priorities 11a (key), 11b

	Expenditure To 31/03/09	2009/10 Est Inc Prior Yr Slippage	2010/11 Estimate	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	Total Scheme Estimate
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Environmental Strategy	0	37	34	39	49	52	52	52	315
Refuse Collection	n/a	52	52	52	52	52	52	52	364
Total Environmental Health (excluding capital renewals)	0	89	86	91	101	104	104	104	679
Capital Renewals Environmental Protection Recycling Initiatives Food & Safety Public Conveniences	n/a n/a n/a n/a	0 25 0 0	16 35 0 6	0 31 21 0	22 20 0 0	2 16 0 0	0 11 0 0	2 87 0 0	42 225 21 6
Total Environmental Health Capital Renewals	n/a	25	57	52	42	18	11	89	294
Total Environmental Health	0	114	143	143	143	122	115	193	973

	Code	Expenditure	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Total
		To 31/03/09	Est Inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Scheme
			Prior Yr							Estimate
			Slippage							
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Environmental Strategy										
(a) Purchase of second recycling vehicle	P02BB	50	7							57
Less waste performance & efficiency grant	. 0233	(50)	•							(50)
Sub-total		0	7	0	0	0	0	0	0	7
(b) Green Waste Bins Growth / Replacement	P02BC	n/a	30	34	39	49	52	52	52	308
Tatal For improved a Constant of the Constant			07	0.4	00	40	50	50	50	045
Total Environmental Strategy to summary		0	37	34	39	49	52	52	52	315
Refuse Collection										
(a) Refuse Bins Growth / Replacement	P02DA	n/a	52	52	52	52	52	52	52	364
T. (10 () 0 11 11		,								00.
Total Refuse Collection to summary		n/a	52	52	52	52	52	52	52	364

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	Corporate Aims and Priorities	Notes
Environmental Strategy		
(a) Purchase of second recycling vehicle	9a	Joint purchase of vehicle with Tunbridge Wells Borough Council now completed.
(b) Green Waste Bins Growth / Replacement	9a	Following completion of all phases of the Green Waste Collection & Composting Scheme, provision for future growth / replacement of collection bins is now required. Provisions represent initial estimate and will be refined over future years in the light of experience. Assumed reduced growth of 250 properties per year (previously 500). Budget provision scaled back during 2008/09 Capital Plan Review.
Refuse Collection		
(a) Refuse Bins Growth / Replacement	9a	Provision for the growth / replacement of refuse collection wheeled bins. Assumed reduced growth of 250 properties per year (previously 500). Budget provision scaled back during 2008/09 Capital Plan Review.

Annex 2

		Code	Expenditure To 31/03/09	2009/10 Est Inc Prior Yr Slippage	2010/11 Estimate	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	Total Scheme Estimate
Capital R	enewals_	P02EB	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(a)	Environmental Protection	CR01	n/a		16		22	2		2	42
(b)	Recycling Initiatives	CR02	n/a	25	35	31	20	16	11	87	225
(c)	Food & Safety	CR03	n/a			21					21
(d)	Public Conveniences	CR04	n/a		6						6
Total Capi	ital Renewals to Summary		n/a	25	57	52	42	18	11	89	294

		<u>.</u>	ENVIRONMENTAL HEALTH SERVICES
		Corporate Aims and Priorities	Notes
Capital Re	<u>enewals</u>		
(a)	Environmental Protection	10a (key)	Renewal of sound and gas analysers.
(b)	Recycling Initiatives	9a	Ongoing replacement / renewal of recycling modules. 2015/16 provision includes replacement of recycling vehicle.
(c)	Food & Safety	10a (key)	Renewal of the mobile exhibition trailer.
(d)	Public Conveniences	2f	Renewal of signs and handrails to comply with Disability Discrimination Act.

Annex 2

CAPITAL PLAN: LIST A HOUSING SERVICES

	ı	ı							
	Expenditure	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Total
	To 31/03/09	Estimate Inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Scheme
		Prior Yr							Estimate
		Slippage							
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Housing Investment Programme	70	263	301	320	307	307	307	307	2,182
Total Housing Services	70	263	301	320	307	307	307	307	2,182

CAPITAL PLAN: LIST A HOUSING SERVICES

			Code	Expenditure	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Total
				To 31/03/09	Estimate Inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Scheme
					Prior Yr							Estimate
					Slippage							
Hou	sing I	nvestment Programme		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(a)	Hou	se Renovation Grants										
	(i)	Disabled Facilities Grants - Mandatory	P03AC	n/a	494	502	502	502	502	502	502	3,506
		Less Government Grant		n/a	(360)	(301)	(301)	(301)	(301)	(301)	(301)	(2,166)
		Sub-total		n/a	134	201	201	201	201	201	201	1,340
	(ii)	Housing Assistance	P03AD	n/a	945	683	119	106	106	106	106	2,171
	(iii)	Regional Housing Board Grant	P03ZZ	n/a	(884)	(583)						(1,467)
		Total: House Renovation Grants		n/a	195	301	320	307	307	307	307	2,044
(b)	Sust	ainable Communities Programme										
	(i)	Renewable Energy Schemes	P03AM	74	36							110
(c)		harbour Gypsy & Traveller Caravan Site	P03AR	14 (18)	32							46 (18)
	LUGG	Sub-total		(4)	32	0	0	0	0	0	0	28
	l Hous	sing Investment Programme to Summary		70	263	301	320	307	307	307	307	2,182

CAPITAL PLAN: LIST A HOUSING SERVICES

		HOOSING SERVICES
	Corporate Aims and Priorities	
Housing Investment Programme		
(a) House Renovation Grants	5c	
(i) Disabled Facilities Grants - Mandatory		The 2009/10 provision of £494,000 comprises the original budget allocation approved by Council (February 2009) of £561,000 less £67,000 in respect of the 2008/09 overspend.
(ii) Housing Assistance		The 2009/10 provision of £945,000 comprises: £ 736,000 Original budget provision approved by Council February 2009 29,000 Enhanced grant award SHAB May 2009 (26,000) 2008/09 overspend funded from 2009/10 budget provision (13,000) Grant repayments received in 2008/09 transferred to 2011/12 219,000 Additional RHB allocation
(iii) Regional Housing Board Grant		2009/10 provision reflects the original allocation of £636,000 augmented by £29,000 enhanced grant award (SHAB May 2009) and a further £219,000 of reallocated partnership funds.
(b) Sustainable Communities Programme		
(i) Renewable energy schemes.	5c	2009/10 budget provision relates primarily to the photovoltaic renewable energy initiative with Russet Homes.
(c) Coldharbour Gypsy & Traveller Caravan Site		Partnership scheme with KCC.

					1		1		
	Expenditure	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Total
	To 31/03/09	Est Inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Scheme
		Prior Yr							Estimate
		Slippage							
	£'000	£'000	£'000	£'000	£'000	£'000			
Larkfield Leisure Centre	433	53	0	0	0	0	0	0	486
Tonbridge Swimming Pool	3	107	0	0	0	0	0	0	110
Poult Wood Golf Centre	214	161	0	0	0	0	0	0	375
Sports Grounds	171	171	0	0	0	0	0	0	342
Tonbridge Castle	59	(1)	0	0	0	0	0	0	58
Open Space	46	16	10	0	0	0	0	0	72
Capital Grants	366	100	129	0	0	0	0	0	598
Other Schemes	168	109	37	13	33	8	8	8	384
Total Leisure Services excluding capital renewals	1,460	716	176	13	33	8	8	8	2,422
Capital Renewals									
Angel Centre	n/a	110	29	93	80	170	91	50	623
Larkfield Leisure Centre	n/a	68	89	58	111	248	68	84	726
Tonbridge Swimming Pool	n/a	122	100	31	17	72	27	57	420
Sports Grounds & Open Spaces	n/a	25	217	172	67	23	86	44	634
Poult Wood Golf Couse	n/a	34	109	82	77	82	36	47	467
Total Leisure Services Capital Renewals	n/a	359	544	436	352	595	308	282	2,870
Total Leisure Services	1,460	1,075	720	449	385	603	316	290	5,29

	1				1		1		T	
	Code	Expenditure	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Total
		To 31/03/09	Est Inc Prior Yr	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Scheme Estimate
			Slippage							Estimate
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Larkfield Leisure Centre										
(a) Retiling of Fitness Pool	P05AK	340	1							341
(b) Air conditioning for soft play area.	P05LA	17	3							20
(c) Energy Saving Measures	P05LD	76	49							125
		400	50							400
Total Larkfield Leisure Centre to Summary	T	433	53	0	0	0	0	0	0	486
Tonbridge Swimming Pool										
(a) Wet Change Area DDA Works	P05CF	3	28							31
(b) Pumping Station Refurbishment	P05CG		39							39
(c) Changing Village/Poolside flooring	P05CH		40							40
Total Tonbridge Swimming Pool to Summary		3	107	0	0	0	0	0	0	110

		LEISURE SERVICES
	Corporate Aims and Priorities	Notes
<u>Larkfield Leisure Centre</u>		
(a) Retiling of Fitness Pool	7d, 18a	Scheme completed. Insurance claim no longer being progressed following advice from specialist legal advisers. Approved budget provision of £6,000 is no longer required and has been deleted as part of the 2009/10 Capital Plan Review.
(b) Air conditioning for soft play area	7a(key),7c, 10a(key) 18a	Scheme completed. Balance of £3,000 allocated to provision of wall mounted fans in cafeteria area (F&PAB January 2008).
(c) Energy Saving Measures		The purpose of the scheme is to reduce energy consumption at the Council's indoor leisure facilities in accordance with the Council's corporate priority of tackling the causes and effects of Climate Change. The scheme is based on the recommendations of an audit undertaken by the Carbon Trust in October 2006, and will result in revenue savings. Budget increased by £5,000 during 2008/09 Capital Plan Review to provide a power supply to enable the pool covers to be operated electronically. Majority of measures completed with exception of variable speed drives which should be installed by Christmas.
Tonbridge Swimming Pool		
(a) Wet Change Area DDA Works		Provision of changing, shower and toilet facilities compliant with Disability Discrimination Act (DDA) requirements. Existing facilities had been identified as being non compliant following a DDA audit of leisure facilities. Scheme complete. Underspend of £9,000 vired to changing village/poolside flooring works (Cabinet 14 October 2009).
(b) Pumping Station Refurbishment	7c	Refurbishment of the foul water pumping station to ensure continuity of operation of the swimming pool facility. Refurbishment is planned to coincide with the Christmas 2009 closedown period.
(c) Changing Village/Poolside flooring	7c,7d,18a	Segregation of changing village and installation of rubber crumb flooring around learner and toddler pools to address health and safety concerns. Scheme approved by Cabinet October 2009 part funded by a virement of £9,000 from the underspend Wet Change Area DDA Works.

Annex 2

	Code	Expenditure	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Total
		To 31/03/09	Est Inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Scheme
			Prior Yr							Estimate
			Slippage							
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Poult Wood Golf Centre										
(a) Replacement of Irrigation System	P05EH	214	7							221
(b) Refurbishment of Maintenance Building	P05EJ		144							144
(c) Clubhouse Health & Safety Works	P05EK		10							10
Total Poult Wood Golf Centre to Summary		214	161	0	0	0	0	0	0	375

		LEISURE SERVICES
	Corporate Aims and Priorities	Notes
Poult Wood Golf Centre		
(a) Replacement of Irrigation System	13b(key),18a	The scheme replaces the irrigation system installed when the 18-hole course was built in 1974. Works completed. The original approved scheme budget of £208,000 was increased during the 2008/09 Capital Plan Review by £8,000 by way of a virement from the Poult Wood Capital Renewals provision and a further £5,000 to cover the costs of Construction Design & Management supervision and an enhanced control system.
(b) Refurbishment of Maintenance Building		The scheme will address concerns raised by the Council's Health & Safety Officer in his audit of the building, which was built in 1974. Scheme approved by Cabinet September 2008 (CB08/093). Following approval of budget provision at £173,000, design changes have been made lowering the total estimated cost to £154,000. Scheme commenced on site and due for completion in November 2009. Underspend on revised budget now predicted with £10,000 vired by Management Team to progress urgent fire safety works in the Clubhouse following a fire safety review.
(c) Clubhouse Health & Safety Works		Review of fire safety in the Clubhouse has identified a need to undertake urgent remedial works. Management Team under delegated authority approved a project budget of £10,000 vired from Refurbishment of the Maintenance Building scheme.

			Code	Expenditure	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Total
				To 31/03/09	Est Inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Scheme
					Prior Yr							Estimate
					Slippage							
				£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Spo	rts Gr	<u>ounds</u>										
(a)	Ton	oridge Racecourse Sportsground										
	(i)	Provision of Ball Court	P05DP		70							70
	.,	Less contribution from developers			(20)							(20)
		Less Big Lottery Fund grant			(50)							(50)
				0	0	0	0	0	0	0	0	0
	(ii)	Pathway Refurbishment	P05DS		15							15
	()	Less contribution from developers	. 3323		(15)							(15)
		·		0	0	0	0	0	0	0	0	O
(b)	Ton	oridge Farm Sportsground										
	(i)	Improvements for young people	P05DN	40	165							205
	(.)	Less contributions from developers	. 00511	(27)	.00							(27)
				13	165	0	0	0	0	0	0	178
	(ii)	Refurbishment of all weather pitch	P05DQ	158	6							164
(c)	Ton	oridge School All Weather Pitch	P05DR		300							300
		Less contribution from developers		0	(300)	0	0	0	0	0	0	(300)
				0	0	0	0	0	0	0	0	0
							_	_	_	_	_	
Tota	ıl Spoi	ts Grounds to Summary		171	171	0	0	0	0	0	0	342

			LEISURE SERVICES
		Corporate Aims and Priorities	Notes
Spor	rts Grounds		
(a)	Tonbridge Sportsground		
	(i) Provision of Ball Court		To improve and enhance the Borough Council's outdoor leisure facilities for young people. Project funded entirely from external resource. Scheme to be progressed in November 2009.
	(ii) Pathway Refurbishment		Scheme to refurbish main pathway recommended for approval by Finance & Property Advisory Board (4 March 2009). Scheme completed and funded entirely from developer contributions.
(b)	Tonbridge Farm Sportsground	r ra(Rey)	Maiori 2000). Cononic completed and fanded charlety from developer contributions.
	(i) Improvements for young people	7c,10a(key), 11a(key), 18a	Enhancement, improvement and extension of outdoor leisure facilities for young children at Tonbridge Farm Sports Ground creating more opportunities for play in a safer environment. The scheme aims to enhance existing facilities such as the children's play area, ball court and skate park, whilst improving site security and appearance generally. Cost of scheme funded from the sale of Welland Road play area (£180,000) and developer contribution secured from the Rowan House development, Tonbridge (£25,000). Proposed improvements approved at LFC&YAB (08.01.07). Funding has been received and the scheme is being progressed on a phased basis. Works progressed to date include installation of teen shelter, litter bins, dog bins, fence renewal/repair, children's play area and CCTV / floodlighting.
	(ii) Refurbishment of all weather pitch	10a,11a	At the June 2008 meeting of Cabinet, Members approved the refurbishment of the all weather pitch following a fast track evaluation. A contribution of £40,000 has been received from the Council's insurers following flood damage to the previous all weather pitch. Works completed. Additional £2,000, required for unforeseen health and safety electrical works to floodlights, has been added to the approved budget provision as part of the 2009/10 Capital Plan Review.
(c)	Tonbridge School All Weather Pitch		Partnership scheme with School to refurbish the full size all weather pitch, install floodlighting and make the facility available for community use (particularly for junior football), during evenings. The total cost of the scheme is £600,000 with this being shared equally between the School and the Council. Since approval of the scheme, additional developer contributions of £56,000 have been obtained enabling the Council's share to be fully funded by developer contributions. Scheme completed.

		T			Γ		Γ			
	Code	Expenditure To 31/03/09	2009/10 Est Inc	2010/11 Estimate	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	Total Scheme
		10 31/03/09	Prior Yr	LStilliate	LStilliate	LStilliate	LStilliate	LStimate	LStilliate	Estimate
			Slippage							
Tonbridge Castle		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(a) Tonbridge Castle Grounds	P05GF	59	(1)							58
Total Tonbridge Castle to Summary		59	(1)	0	0	0	0	0	0	58
Open Space										
(a) Purchase of Quarry Hill Wood	P05FJ		10	10						20
(b) Haysden Country Park - Alternative Sewage System	P05FN	46	6							52
(c) Leybourne Lakes CP-Childrens Play Facilities Less contributions from developers/Lottery.	P05FP	16 (16)	84 (84)							100 (100)
		0	0	0	0	0	0	0	0	0
Total Open Space to Summary		46	16	10	0	0	0	0	0	72

		LEISURE SERVICES
	Corporate Aims and Priorities	Notes
Tonbridge Castle (a) Tonbridge Castle Grounds	8a (key),	Improvements to Tonbridge Castle grounds to reduce vandalism, reduce maintenance costs and improve presentation. Scheme completed. Credit in 2009/10 reflects contribution to scheme costs from the Historic Fortifications Fund.
Open Space		
(a) Purchase of Quarry Hill Wood	7e,8a(key)	Purchase of land from KCC completed. Works to trees, fences and other health and safety issues progressing.
(b) Haysden Country Park - Alternative Sewage System	8a(key), 10a(key)	Replacement of the existing sewage system to the toilet block to improve the quality of the service to the general public. Scheme completed. Approved budget provision of £5,000 is no longer required and has been deleted as part of the 2009/10 Capital Plan Review.
(c) Leybourne Lakes CP-Childrens Play Facilities	7c,7f(key),	Project to improve facilities for young people at Country Park including children's play area, interactive play sculptures and picnic benches / seating. Scheme completed and funded from Lottery / developer contributions.

Annex 2

	Code	Expenditure To 31/03/09	2009/10 Est Inc Prior Yr	2010/11 Estimate	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	Total Scheme Estimate
apital Grants		£'000	Slippage £'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(a) Capital Grants to Organisations										
2003/04 to 2008/09 schemes	P05HF	357	69	116						54
Plaques	P05HZ	3	3							
Total: Capital Grants to Organisations		360	72	116	0	0	0	0	0	54
(b) Capital Grants to Village / Community Halls	P05JA									
Hildenborough Village Hall Addington Village Hall and Recreation Grnd Aylesford Village Hall		3	1 12	1						1
Birling Village Hall St James Centre, East Malling		3	2 13	12						2
Total: Capital Grants to Village/Community Halls		6	28	13	0	0	0	0	0	4
otal Capital Grants to Summary		366	100	129	0	0	0	0	0	59

CAPITAL PLAN: LIST A LEISURE SERVICES

		LEISURE SERVICES
	Corporate Aims and Priorities	Notes
Capital Grants		
(a) Capital Grants to Organisations		
2003/04 to 2008/09 schemes		To enable the provision of local community leisure facilities and opportunities, including schemes identified by parish councils, in the Leisure & Arts Strategy. May help to unlock funding from other bodies, particularly the National Lottery. 2009/10 and subsequent years provisions deleted during 2008/09 Capital Plan Review.
Plaques		Presented on the completion of a project for display to acknowledge the contribution made by the Borough Council.
(b) Capital Grants to Village / Community Halls	7d,7e, 8a(key), 10a(key),	To enable the provision of new facilities or the upgrade of existing ones as part of the joint District / County scheme for village halls and community centres or in conjunction with other approved funding bodies. Budget provision has been increased by £1,000 as part of the 2009/10 Capital Plan Review.
Hildenborough Village Hall	11a(key),14a	Grant awarded for noise limitation equipment.
Addington Village Hall and Recreation Grnd		Grant awarded for village hall and pavilion improvements phase 2.
Aylesford Village Hall		Grant awarded for village hall roof replacement.
Birling Village Hall		Grant awarded for replacement of village hall floor & central heating.
St James Centre, East Malling		Grant awarded for conversion of former school for community use. 2009/10 provision awarded as an exceptional case.
ot dames denite, East Maining		·

CAPITAL PLAN: LIST A LEISURE SERVICES

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		Code	Expenditure	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Total
			To 31/03/09	Est Inc Prior Yr	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Scheme Estimate
				Slippage							Estimate
			£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<u>Othe</u>	er Schemes										
(a)	Children's Play Areas										
	(i) Quincewood Gardens	P05KC	8	2							10
(b)	Tonbridge Cemetery										
	(i) Memorial Safety	P05KV	53	5	5	5	25				93
(c)	Recreation Provision - Local Plans										
	(i) Walderslade / Blue Bell Hill / Taddington Valley	P05KH	25	18	5						48
(d)	Haysden Country Park - Improvements	P05KM	13	10	19						42
(e)	Community Group Funding	P05KS	23	13	8	8	8	8	8	8	84
(f)	Disability Discrimination Act Improvements	P05KT									
	(ii) Phase 2 (iii) Phase 3		46	3 28							49 28
(g)) Leisure Facilities Water Quality H&S Mgmt	P05KX		30							30
Total	al Other Schemes to Summary		168	109	37	13	33	8	8	8	384

CAPITAL PLAN: LIST A LEISURE SERVICES

			ELIGONE GENVICES
		Corporate Aims and Priorities	Notes
	er Schemes Children's Play Areas		
	(i) Quincewood Gardens	7a (key), 7e	Scheme completed.
(b)	Tonbridge Cemetery		
	(i) Memorial Safety		Scheme completed with exception of repairs to tombs at St Peters & St Pauls closed churchyard. The approach to the tombs is currently being considered in liaison with the Church, the Acting Chief Solicitor and the Conservation Officer. It is proposed to repair / dismantle the tombs on a phased basis over the next three years based on health and safety prioritisation. Provision of £15,000 (£5,000 per annum from 2009/10 to 2011/12) has added to the previous approved budget to meet these costs. Provision in 2012/13 based
(c)	Recreation Provision - Local Plans		on Local Government Ombudsman's recommendation to inspect every five years.
	(i) Walderslade / Blue Bell Hill / Taddington Valley		Works to Taddington Valley progressed in liaison with local Members and Aylesford Parish Council. Further works currently progressing in liaison with the Medway Valley Countryside Partnership.
(d)	Haysden Country Park - Improvements	7b,7e, 10a(key)	Improvements to date include works to cycle route and car parks.
(e)	Community Group Funding		Core funding for community groups to undertake capital projects at a number of outdoor leisure facilities / areas where user groups are actively involved in the management of the Council's facilities. Including Tonbridge Allotments and Gardens Association, Woodland Walk, Platt Wood and Basted Mill groups.
(f)	Disability Discrimination Act Improvements		Provision to undertake works at leisure facilities where improvements have been identified in an earlier consultant disability access audit. Majority of works now completed. Management Team under delegated authority vired £19,000 of the Phase 3 budget to the Larkfield Leisure Centre Health & Fitness Improvement scheme (Financial Planning & Control report to Finance and Property Advisory Board, July 2009 refers).
(g)	Leisure Facilities Water Quality H&S Mgmt		Works to address issues raised as part of an annual external risk assessment review at the Council's leisure centres. Scheme approved by Cabinet June 2009.

CAPITAL PLAN: LIST A LEISURE SERVICES

		Code	Expenditure To 31/03/09	2009/10 Est Inc Prior Yr Slippage	2010/11 Estimate	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	Total Scheme Estimate
Capital Renewals P0		P05KG	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(i)	Angel Centre	BC01	n/a	110	29	93	80	170	91	50	623
(ii)	Larkfield Leisure Centre	BC02	n/a	68	89	58	111	248	68	84	726
(iii)	Tonbridge Swimming Pool	BC04	n/a	122	100	31	17	72	27	57	42
(iv)	Sports Grounds & Open Spaces	BC05	n/a	25	217	172	67	23	86	44	63
(v)	Poult Wood Golf Course:										
	Clubhouse	BC03	n/a	24	16	40	21	18	4	31	15
	Grounds Maintenance	BC06	n/a	6	57	42	51	56	32	14	25
	Course	BC07	n/a	4	36	0	5	8	0	2	5:
				34	109	82	77	82	36	47	46
Гotal Capi	tal Renewals to Summary		n/a	359	544	436	352	595	308	282	2,87

Annex 2

	CAPITAL PLAN: LIST A LEISURE SERVICES									
		Corporate Aims and Priorities	Notes							
Capital Re	enewals_	7b, 7d, 18a								
(i)	Angel Centre		}							
(ii)	Larkfield Leisure Centre		} }							
(iii)	Tonbridge Swimming Pool		Provision for the renewal of life-expired or obsolete assets. Renewals schedule subject to annual review.							
(iv)	Sports Grounds & Open Spaces		} }							
(v)	Poult Wood Golf Course		}							

	Expenditure	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Total
	To 31/03/09	Est Inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Scheme
		Prior Yr							Estimate
		Slippage							
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Land and Property	295	183	0	60	0	0	0	0	538
Information Technology Initiatives	(63)	120	30	30	30	30	30	30	237
Capital Grants	282	88	87	0	0	0	0	0	457
Other	88	(96)	372	0	0	0	0	0	364
Total Corporate Services (excluding capital renewals)	602	295	489	90	30	30	30	30	1,596
Capital Renewals									
Departmental Admin	n/a	10	48	6	0	0	19	31	114
Council Offices	n/a	0	42	0	0	0	0	0	42
Print Unit	n/a	0	73	55	0	0	1	48	177
Photocopiers	n/a	0	45	6	0	0	0	45	96
Telephones	n/a	10	0	1	0	0	90	0	101
Snack Facilities	n/a	0	11	1	0	2	0	0	14
Interest & Transfers	n/a	0	0	28	0	0	0	0	28
Tonbridge Christmas Lighting	n/a	0	21	0	0	0	0	21	42
Information Technology	n/a	350	530	250	250	250	250	250	2,130
Total Corporate Services Capital Renewals	n/a	370	770	347	250	252	360	395	2,744
Total Corporate Services	602	665	1,259	437	280	282	390	425	4,340

	Code	Expenditure	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15	2015/16	Total
		To 31/03/09	Est Inc	Estimate	Estimate	Estimate	Estimate	Estimate	Estimate	Scheme
			Prior Yr							Estimate
			Slippage							
Land and Property		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(a) Council Offices										
(i) Tonbridge Castle Offices : Re-tile roof	P06AA		10		60					70
(ii) Gibson East / Tonbridge Castle Reception Enhancements	P06AH	333	423							756
Less contribution from KCC Less Planning Delivery Grant		(38)	(250)							(250) (38)
		295	173	0	0	0	0	0	0	468
Total Land and Property to Summary		295	183	0	60	0	0	0	0	538
Information Technology Initiatives										
(a) General IT Developments	P06DA	n/a	47	30	30	30	30	30	30	227
(b) Development of E-Government Phase 4 Less Government Grant (IEG)	P06DP	88 (151)	62							150 (151)
· /		(63)	62	0	0	0	0	0	0	(1)
(c) GIS Less Housing & Planning Delivery Grant	P06DD		61 (50)							61 (50)
		0	11	0	0	0	0	0	0	11
Total Information Technology Initiatives to Summary	•	(63)	120	30	30	30	30	30	30	237

CAPITAL PLAN: LIST A

		CORPORATE SERVICES
	Corporate Aims and Priorities	Notes
Land and Property		
(a) Council Offices		
(i) Tonbridge Castle Offices : Re-tile ro	oof 18a	Retiling of roof to protect asset. Condition has not materially worsened. Bulk of the budget has been deferred to 2011/12. Provision in 2009/10 relates to re-roofing works associated with the Tonbridge Castle Reception enhancement project.
(ii) Gibson East/Tonbridge Castle Rece Enhancements	eption 2f	The 2009/10 approved gross budget provision of £755,000 has been increased by a virement of £34,000 from the corporate provision for Disability Discrimination Act improvements (F&PAB May 2009). A further £33,000 has been added to meet an anticipated cost overrun on the Tonbridge Castle Reception enhancement. Of the revised gross project spend of £822,000, £66,000 has been transferred to the Council Offices revenue budget to ensure compliance with capital accounting requirements (costs associated with portacabins and other temporary arrangements to allow works to take place). KCC who are jointly funding the enhancement works at Tonbridge Castle, as part of KCC's Gateway initiative, have been invited to contribute to the cost overrun.
Information Technology Initiatives		
(a) General IT Developments	17a,17b	Global provision for identified IT developments with estimated expenditure of less than £5,000 each.
(b) Development of E-Government Phase 4	17a,17b	Provision for various schemes to meet targets for the development of e-government. Expenditure to be financed by government grant for Implementing Electronic Government (IEG).
(c) GIS	17a,17b	Management Team under delegated authority approved the virement of £11,000 from the underspend on CRM (Customer Relationship Management) system to enable enhancement of the GIS (Geographic Information) system (Financial Planning & Control report to Finance and Property Advisory Board, July 2009 refers). A further contribution of £50,000 has been allocated from the 2009/10 Housing & Planning Delivery Grant towards the cost of hardware and software to create corporate GIS datasets.

	Code	Expenditure To 31/03/09	2009/10 Est Inc Prior Yr	2010/11 Estimate	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	Total Scheme Estimate
			Slippage							
Capital Grants		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
S.136 Arrangements - Grants to Parish Councils:										
(a) 2003/04 to 2008/09 Schemes	P06EF	282	69	87						438
(b) 2009/10 Exceptional cases	P06EM		19							19
Total Capital Grants to Summary	.1	282	88	87	0	0	0	0	0	457
<u>Other</u>										
(a) Community Partnership Initiatives	P06FE	144	30	54						228
(b) Corporate provision for "fast-track" schemes	P06FF			312						312
(c) Christmas Displays Capital Grant	P06FG	11	7	6						24
(d) Local Strategic Partnership	P06FJ	(67)	67							67 (67)
		(67)	67	0	0	0	0	0	0	0
(e) Housing Planning & Delivery Grant	P06FH		(200)							(200)
Total Other to Summary	•	88	(96)	372	0	0	0	0	0	364

		CORPORATE SERVICES
	Corporate Aims and Priorities	Notes
Capital Grants S.136 Arrangements - Grants to Parish Councils (a) 2003/04 to 2008/09 Schemes (b) 2009/10 Exceptional cases Other	7c, 8a(key), 8b,11a(key), 14a	Grants to assist parish councils with capital schemes for which there are concurrent functions. 2009/10 exceptional cases approved on a case by case basis. £1,000 of approved budget provision is no longer required and has been deleted as part of the 2009/10 Capital Plan Review.
(a) Community Partnership Initiatives	14a	Provision to enable a swift response to partnership initiatives in conjunction with external bodies. Individual project commitments have been reviewed. Budget provision scaled back during 2008/09 Capital Plan Review. 2011/12 budget provision allocated as follows: Speed watch 5 East Malling footway lighting Bone Alley 21 Reactive minor Improvements 5 A20 bus priority 5 Seven Mile Lane traffic mgt 5 Bus shelters E Peckham 2 Tonbridge Town Lands Charity 4 unallocated balance 7 54
(b) Corporate provision for "fast-track" schemes		The budget will be allocated as fast track schemes are approved. The code should only be used for transferring budget. Budget provision comprises Tonbridge East Curtain Wall £100,000, Tonbridge Town Lock £200,000 and Housing Management IT System £12,000.
(c) Christmas Displays Capital Grant	12b	Rolling provision to fund capital grants to upgrading lighting equipment recommended by Finance and Property Advisory Board May 2007.
(d) Local Strategic Partnership	13a(key)	Capital element of Performance Reward grant received in 2008/09 (F&PAB July 2009).
(e) Housing & Planning Delivery Grant		The council has been notified of a provisional allocation of Housing and Planning Delivery Grant for 2009/10 of £740,000. £250,000 of the grant award must be attributed to capital expenditure. The grant is not ring fenced for any particular purpose and is being used to support the Authority's capital expenditure in general. £50,000 has been earmarked for GIS support (see page 42).

		Code	F	0000/40	0040/44	0044/40	0040/40	0040/44	0044/45	0045/40	T-1-1
		Code	Expenditure To 31/03/09	2009/10 Est Inc	2010/11 Estimate	2011/12 Estimate	2012/13 Estimate	2013/14 Estimate	2014/15 Estimate	2015/16 Estimate	Total Scheme
				Prior Yr							Estimate
				Slippage							
pital Re	newals		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
(i)	General	P06FA									
	Departmental Admin	GR01	n/a	10	48	6			19	31	1
	Council Offices	GR02	n/a		42						
	Print Unit	GR03	n/a		73	55			1	48	1
	Photocopiers	GR04	n/a		45	6				45	
	Telephones	GR05	n/a	10		1			90		1
	Snack Facilities	GR06	n/a		11	1		2			
	Interest & Transfers	GR08	n/a			28					
	Tonbridge Christmas Lighting	GR09	n/a		21					21	
			n/a	20	240	97	0	2	110	145	6
(ii)	Information Technology	P06FB	n/a	350	530	250	250	250	250	250	2,1
al Capit	al Renewals to Summary		n/a	370	770	347	250	252	360	395	2,

<u>CORPORATE SERVICES</u>									
	Corporate Aims and Priorities	Notes							
Capital Renewals		Provision for the replacement of worn out or obsolete capital assets.							
(i) General									
Departmental Admin		Provisions relate primarily to of microfiche and plan printers used in Planning & Transportation. 2010/11 also includes replacement of the franking machine.							
Council Offices		Provision relates to Gibson boiler replacement.							
Print Unit		Replacement of printing equipment re scheduled for 2010/11 and 2015/16.							
Photocopiers		2010/11 provision provides for the replacement of the majority of photocopiers used by the Council.							
Telephones		Provision in 2009/10 provides for adaptation of equipment at Tonbridge Castle to enable VOIP. Provision in 2014/15 extends VOIP to the Gibson buildings.							
Snack Facilities		Provision for replacement of mobile drinks machines.							
Interest & Transfers		Provision for the replacement of the cash kiosks at Gibson and Tonbridge Castle receptions.							
Tonbridge Christmas Lighting		Provision identified by Scrutiny Committee review of Christmas lighting.							
(ii) Information Technology		The server virtualisation project estimated at £350,000 has been rescheduled from 2009/10 to 2010/11. This project will have a substantial impact on the level and timing of some IT renewals in future years so a comprehensive review of budget requirements will be undertaken during 2010/11.							

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Planning & Transportation Existing Scheme	Car Parking: Tonbridge Station – NSIP Contribution. Contribution to emerging proposals by the Network Rail and Kent County Council for improvements at the station to be funded from the National Station Improvement Programme and the Local Transport Plan. Retain on List C.	X	C 3b, 4a, 4c
Planning & Transportation Existing Scheme	Car Parking: Car Park Enhancement Programme – Phase 3 A phased programme to improve and enhance the Borough Council's existing car parks. Retained on List C following evaluation in the 2007/08 Capital Plan Review. Selected for re-evaluation in the 2008/09 Capital Plan Review – see Annex 4.	A/S	B 4a, 4c
Planning & Transportation Existing Scheme	Car Parking: Car Park Enhancement Programme – Phase 5 Further phase of programme to improve and enhance the Borough Council's existing car parks. Retain on List C.	X	B 4a, 4c

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Planning & Transportation	Car Parking: East Malling Car Park – Access and Security Improvements	X	В
Existing Scheme	The car park is owned by East Malling & Larkfield Parish Council and the proposal would be to enhance it through a partnership project involving the Borough and Parish Councils.		4a
	2007/08 Capital Plan Review recommended inclusion in the programme funded from the Community Partnerships Initiatives (CPI) budget for 2008/09. As a consequence of the financial circumstances prevalent at the time of the 2008/09 Capital Plan Review the CPI budget was limited to existing commitments.		
	Retain on List C.		
Planning & Transportation	Car Parking: Resident's Car Parking - Eccles	X	D
Existing Scheme	Demoted from List A as part of the 2008/09 Capital Plan Review. Discussions on an alternative approach are being conducted with Aylesford Parish Council.		4a, 4c, 8a (key) & 13a (key)

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Planning & Transportation New Scheme	Car Parking: Car Parking Action Plan Phase 8. Latest phase to promote the general programme at a range of locations and als to support local parking plan development and review at specific locations such as Aylesford.		A 4a, 4c
→	Recommended for evaluation. Revenue budget needed for evaluation: Nil		
Planning & Transportation Existing Scheme	Traffic Management - Local Transport Plan Partnership Programme Contributions to Kent Highways schemes aimed at securing higher priority or influence in KCC's highway investment decisions. Retain on List C.	X	B 4a, 4c, 4d, 8b
Planning & Transportation	Traffic Management: Station Forecourt Enhancement – West Malling Station Southern Access	X	В
Existing Scheme	Contribution towards improvements at the station to take advantage of the link road to the dualled West Malling bypass. To include new bus stops and turning area. Aimed at making up any shortfall in bids by the highway authority and Network Rail. Includes S106 from the Leybourne Grange development. Retain on List C.		4d

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No	Cost Band Corporate Aims &
		A/S = Already Selected	Priorities
Planning &	Traffic Management: Traffic Control & Restraint – Fartherwell Avenue Area,	V	В
Transportation	West Malling	X	Б
Existing	Demoted from List A as part of the 2008/09 Capital Plan Review.		4c
Scheme	Demoted from List A as part of the 2006/09 Capital Flair Review.		
	Recommended that this be deleted as a separate traffic item on List C and subsumed into the Local Transport Plan Partnership Programme when this is revived.		
Planning & Transportation	Environmental Improvements: Larkfield (A20) Local Shopping Area	Х	В
Existing	Enhancement to improve amenity, access and parking at local shopping area.		8a (key), 8b
Scheme	Retain on List C.		
Planning & Transportation	Environmental Improvements: Watergate / Chequers Lawn, Tonbridge.	X	А
	The implementation of a scheme to enhance the Watergate / Chequers Lawn		
Existing Scheme	area near Tonbridge Castle. Cabinet decision 020515 CAB112 refers: "The scheme be included as a Capital Plan List C item for further consideration within the context of corporate priorities in due course". An issue of urban landscaping.		8a (key), 8b
	Retain on List C.		

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Planning & Transportation Existing Scheme	Environmental Improvements: Mereworth Villiage Entry Enhancements / Lighting and Street Furniture. Demoted from List A as part of the 2008/09 Capital Plan Review. Retain on List C.	X	B 8a (key), 13a (key)
Planning & Transportation Existing Scheme	Environmental Improvements: Wateringbury Conservation Area Demoted from List A as part of the 2008/09 Capital Plan Review. Retain on List C.	X	8a (key), 13a (key)
Planning & Transportation Existing Scheme	Environmental Improvements: Shopping Parade Enhancement Programme – Woodlands Road Ditton. Demoted from List A as part of the 2008/09 Capital Plan Review. Retain on List C.	X	B 8b, 13a (key)
Planning & Transportation Existing Scheme	Environmental Improvements: Wrotham Heath Soft Landscaping. Demoted from List A as part of the 2008/09 Capital Plan Review. Retain on List C.	X	8a (key), 8t 13a (key)

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Planning & Transportation	Environmental Improvements: Conservation Area Enhancement Programme	X	E
Existing Scheme	Development of a systematic phased programme aimed at bringing forward enhancements identified though the Council's Conservation Area Appraisals. Where possible, this will identify scope for partnerships with other key players. The following List C schemes were merged with this scheme as part of the 2008/09 Capital Plan Review: Environmental Improvements - Hildenborough Conservation Area; Environmental Improvements - Wrotham Square / High Street and; Environmental Improvements - West Malling Conservation Area. Retain on List C.		8a (key), 8b
Planning & Transportation	Environmental Improvements: The Fosse / Lansdowne neighbourhood.	Х	С
Existing Scheme	Partnership funding to facilitate enabling works at Lansdowne Road in conjunction with development proposals. Retain on List C.		8a (key), 8b

Service	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes	Cost Band
New / Existing Scheme	Details of Scheme / Comments	X = No A/S = Already Selected	Corporate Aims & Priorities
Planning & Transportation	Environmental Improvements: Twisden Road Shopping Parade	X	В
Existing Scheme	Revisit earlier scheme to address a number of amenity issues in and around the parade. Selected for evaluation in the 2007/08 Capital Plan Review. Evaluation report submitted as part of the 2008/09 Capital Plan Review recommended retention on List C.		8a (key), 8b
	Retain on List C.		
Planning & Transportation	Environmental Improvements: Tonbridge Town Centre Enhancements – Phase 2 to 5 (2012/13 – 2015/16)	A/S	B 3b, 4a, 4b,
Existing Scheme	A phased programme to achieve the aims of the Tonbridge Central Area Action Plan. It builds on the existing Capital Plan List A provision and also subsumes a number of existing town centre related aspirations already contained in Capital Plan List C. It will provide a range of directly funded initiatives as well as contributory arrangements to support development funded proposals.		4c, 8b
	Phase 2 was selected for evaluation in the 2007/08 and 2008/09 Capital Plan Reviews. The financial circumstances have worsened in the interim and do not justify considering an evaluation at the moment. The whole programme needs to stay on List C until the broader financial outlook and development situation become clearer.		
	Retain on List C.		

Service	Scheme Title	Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments	✓ = Yes X = No A/S = Already	Corporate Aims & Priorities
		Selected	1 Hornies
Planning &	Land Drainage & Flood Defence: Wouldham River Wall	X	D
Transportation		^	
•	Structural strengthening to address movement detected in the retaining wall		4b
Existing	between the public open space and the River Medway. Essential work to		
Scheme	maintain our assets and for public safety. Evaluation to follow an appropriate		
	period of movement monitoring.		
	Retain on List C.		
Planning &	Land Drainage & Flood Defence: Pen Stream Phase 3	Х	А
Transportation			
Entertie a	Demoted from List A as part of the 2008/09 Capital Plan Review.		4b
Existing Scheme	Retain on List C.		
Planning &	Land Drainage & Flood Defence: Drainage Improvement Programme	X	A
Transportation	Land Brainage & Flood Belence. Brainage improvement Frogramme	^	7.
	2011/12 and subsequent years provisions demoted from List A as part of the		4b
Existing	2008/09 Capital Plan Review.		
Scheme			
	Retain on List C.		

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Planning & Transportation	Other Schemes: Tonbridge Castle - East Curtain Wall Footpath/Railing	A/S	С
	The path alongside the East Curtain Wall needs remedial work for safety		3b (key), 8b
Existing	reasons and also to ensure the integrity of the scheduled ancient monument.		18a
Scheme	The proposed treatment is to remove the path completely.		
	Selected for "Fast Track" evaluation in the 2006/07, 2007/08 and 2008/09 Capital Plan Reviews – see Annex 4.		
Corporate Services	Other Schemes: Community Partnership Initiatives	Х	С
	Enabling funding to support a wide range of community partnerships.		4a, 4b, 4c,
Existing			8a (key)
Scheme	The evaluation reported in the 2008/09 Capital Plan Review recommended retention on List C.		
	Retain on List C		

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Leisure	Larkfield Leisure Centre: Conversion of Squash Courts to Fitness Studio	A/S	Е
Services	Increased demand for additional everging alarges is autrently being manitored		70 100 190
Evicting	Increased demand for additional exercise classes is currently being monitored alongside recent falling demand for squash. Scheme converts two existing		7c, 10a, 18a
Existing Scheme	squash courts into fitness studio with capacity for 35/40 users. Scheme would		
Ocheme	include storage, air conditioning and semi-spring floor. Designed to maintain		
	and improve income in competitive health and fitness market. Potential 'invest		
	to save' project, with opportunity to attract external funding/developer contributions.		
	Selected for evaluation in the 2007/08 Capital Plan Review. Evaluation report		
	included as part of the 2008/09 Capital Plan Review recommended further		
	evaluation be undertaken including identification of external funding opportunities.		
	A smaller scale proposal was considered at the September 2009 meeting of the		
	Leisure and Arts Advisory Board to convert one squash court at ground floor		
	level only into Children's Interactive Zone. A revised way forward to achieve		
	both additional space for exercise classes and a children's interactive area		
	is now proposed – see Annex 4.		

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Leisure Services Existing Scheme	Larkfield Leisure Centre: Improvements to Cafeteria/Bar Area Scheme to link the cafeteria and bar service areas and enhance the seated area to improve capacity. Proposal to be considered in partnership with catering contractor when the contract is next tendered. Low cost scheme with potential of partnership funding. Retain on List C.	X	A 7c, 18a
Leisure Services Existing Scheme	In response to regular adverse customer comment and in order to improve child protection the scheme would provide toilet accommodation within the secure area of the Larkabout soft play area. Currently customers are obliged to leave Larkabout and utilise toilet provision near to the main entrance. Proposal linked to recent decision to relocate the Busy Bees crèche into the Larkabout operation. Selected for evaluation in the 2007/08 and 2008/09 Capital Plan Reviews – see Annex 4.	A/S	B 7a, 7b, 7d, 7f (key), 18a

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Leisure Services	Larkfield Leisure Centre: Footpath Access	X	А
Existing Scheme	The area of land at the rear of the leisure centre, owned by Larkfield & New Hythe Sports & Social Club, is prone to problems regarding unauthorised access and anti-social behaviour. A joint scheme with the Social Club is proposed to formalise the existing footpath access and secure the boundary to the land. Selected for evaluation in the 2007/08 Capital Plan Review.		7a, 7b, 7e, 7f (key, 11c
	As part of the 2008/09 Capital Plan Review it was noted that the evaluation had not been undertaken as the scheme is considered to be cost prohibitive in light of Council's financial position. Sports and Social Club advised accordingly. Potential for external/partnership funding/developer contributions. Retain on List C.		

New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Leisure Services Existing Scheme	Angel Centre: Upgrade of Medway Hall Toilets/ Sports Hall Changing Facilities/Upstairs Meeting Rooms The refurbishment of the Angel Centre a number of years ago did not take into account the toilet facilities serving the Medway Hall. These toilets are now in a poor state of repair and decorative order, and due to the impact of the global economic crisis on the proposed redevelopment of Tonbridge Town Centre, it is felt improvements need to be made. The scheme includes re-tiling of walls, replacement of cubicles and vanity units as well as replacing the floor covering and suspended ceiling. The changing facilities serving the Sports Hall require substantial refurbishment including redecoration and replacement vanity units and floor covering. In addition, a number of complaints have been received regarding the condition of the upstairs meeting rooms, which are well used by local community groups. Selected for evaluation in the 2008/09 Capital Plan Review – see Annex 4.	A/S	C 7a, 7c, 10a (key), 18a

Service	Scheme Title		Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments		✓ = Yes X = No A/S = Already Selected	Corporate Aims & Priorities
Leisure Services	Tonbridge Swimming Pool: Pool Water Disinfection	System		В
New Scheme	This scheme relates to the improved technology available pool water. It also acknowledges industry guidance related and health benefits gained by taking advantage of technologh treatment. The scheme is a "spend and save" properties on investment of approximately four years due to the of maintaining the existing ozone water treatment at the	ted to the environmental ology, such as the UV osal with a potential pay ne current revenue costs		7c, 10a, 18a
	Recommended for evaluation.			
	Revenue budget needed for evaluation:	Nil		

Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Leisure Facilities General: Upgrade of CCTV Phase 2	A/S	С
Phase 1 works at LLC, TSP and PWGC have been progressed. It was agreed previously by Cabinet (January 2004) that the need for Phase 2 (i.e. the enhanced coverage of car parks, access roads and external areas at the three facilities and the provision of audit trails at TSP and PWGC) would be reviewed after Phase 1 had been installed and was operational. Selected for evaluation in 2006/07 Capital Plan Review but evaluation deferred.		7c, 7d, 11a 11b
in light of capital development improvements to car park and investigations into improved children's play facilities on land adjacent to Larkfield Leisure Centre.		
deferred to 2009/10 in light of Council's financial position and ongoing investigations into children's play facilities in liaison with the local Parish Council. The location of any new children's play facilities is still under consideration by the Parish Council and the situation, therefore, remains unchanged.		
	Leisure Facilities General: Upgrade of CCTV Phase 2 Phase 1 works at LLC, TSP and PWGC have been progressed. It was agreed previously by Cabinet (January 2004) that the need for Phase 2 (i.e. the enhanced coverage of car parks, access roads and external areas at the three facilities and the provision of audit trails at TSP and PWGC) would be reviewed after Phase 1 had been installed and was operational. Selected for evaluation in 2006/07 Capital Plan Review but evaluation deferred in light of capital development improvements to car park and investigations into improved children's play facilities on land adjacent to Larkfield Leisure Centre. As part of the 2008/09 Capital Plan Review it was noted that the evaluation be deferred to 2009/10 in light of Council's financial position and ongoing investigations into children's play facilities in liaison with the local Parish Council. The location of any new children's play facilities is still under consideration by	Details of Scheme / Comments \[\sigma = \text{Yes} \\ X = \text{No} \\ A/S = Already \\ Selected \[\text{Selected} \] Leisure Facilities General: Upgrade of CCTV Phase 2 Phase 1 works at LLC, TSP and PWGC have been progressed. It was agreed previously by Cabinet (January 2004) that the need for Phase 2 (i.e. the enhanced coverage of car parks, access roads and external areas at the three facilities and the provision of audit trails at TSP and PWGC) would be reviewed after Phase 1 had been installed and was operational. Selected for evaluation in 2006/07 Capital Plan Review but evaluation deferred in light of capital development improvements to car park and investigations into improved children's play facilities on land adjacent to Larkfield Leisure Centre. As part of the 2008/09 Capital Plan Review it was noted that the evaluation be deferred to 2009/10 in light of Council's financial position and ongoing investigations into children's play facilities in liaison with the local Parish Council. The location of any new children's play facilities is still under consideration by

Cost Bands: A =	£5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £10	0,000 D= £101,000 to £200	,000 E= Greater th	an £200,000
Service	Scheme Title		Recommended for Evaluation	Cost Band
New / Existing	Details of Scheme / Comments		✓ = Yes	Corporate
Scheme			X = No	Aims &
			A/S = Already Selected	Priorities
Leisure Services	Leisure Facilities General: Energy Saving Measures Phase 2	at Leisure Centres -		С
				7c,
New Scheme	A range of energy saving measures have recently been possimming Pool and Larkfield Leisure Centre following and Assessment by the Carbon Trust in 2006. The measures Council in improving energy management deficiencies and costs/saving carbon. Further energy saving measures are Council including the provision of a draught lobby at Lark and upgrades to the facility's building management system currently being undertaken which will identify prioritised with the potential for "spend and save" and the achievement corporate priority of tackling the causes and effects of clin	Energy Management s have assisted the nd in reducing energy re available to the field Leisure Centre ms. A further audit is vork. The scheme has of the Council's		13b (key)
	Recommended for evaluation.			
	Revenue budget needed for evaluation:	Nil		

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments		Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Leisure Services New Scheme	Poult Wood Golf Centre: Fire Safety A review of the Fire Risk Assessment for the Poult Wood Clubhouse, undertaken by the Council's Health & Safety the Fire Officer and the Council's Senior Building control number of potential improvements. These include the indetection system, installation of doors and fitting of panior Recommended for evaluation. Revenue budget needed for evaluation:	Officer, in liaison with Officer has identified a stallation of a fire		A 7a, 7d, 18a
Leisure Services Existing Scheme	Sports Grounds: Tonbridge Farm Pavilion Tonbridge Farm Pavilion provides changing, toilet and shusing the outdoor pitches and the newly refurbished flood. The exterior of the building and changing facilities are in and decorative order, and require refurbishment.	dlit all weather area.	A/S	C 2f, 7a, 7c,7d, 10a(key), 18a

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Leisure Services Existing Scheme	Sports Grounds: Tonbridge Farm Sports Ground – Flood Protection. The all weather play area at Tonbridge Farm Sports Ground has been flooded on a number of occasions, and the Council's insurers require flood protection measures to be implemented. Following a flood, the loss of the facility results in a number of local sports clubs being unable to train. Negotiations with landowner have recently been reopened, and it is hoped that an agreement can be reached. Selected for evaluation in 2005/06, 2006/07 and 2007/08 Capital Plan Reviews. As part of the 2008/09 Capital Plan Review it was noted that evaluation was being progressed in order to meet requirements of Council's insurers. Initial assessments of the potential practical means to mitigate flooding have demonstrated that the preferred solution of diverting flood waters and altering the channel of the watercourse is beyond the direct control of the Council, will require the approval of adjoining landowners and is likely to be cost prohibitive. Other localised approaches are now being investigated for the defence of the sports ground.	A/S	A 7f (key), 10a, 18a

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments		Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Leisure Services Existing Scheme	Following an external site inspection by Babtie, it has be main entrance bridges at the sports ground will be due for coming years. This will be required in order that the pub safely access the site. Potential for developer contribution. Selected for evaluation in the 2008/09 Capital Plan Recognition.	en identified that the or overhaul/repair in the lic may continue to ons.	A/S	C 7d, 8a (key)
Leisure Services New Scheme	Sports Grounds: Tonbridge Racecourse Sportsground Improvements Site improvements to include the renewal of paths on he and the provision of additional play equipment. Potential contributions. Recommended for evaluation. Revenue budget needed for evaluation:	alth and safety grounds		C 7a, 7c, 8a, (Key), 8b, 18a

Service	Scheme Title		Recommended for Evaluation	Cost Band
New / Existing Scheme	Details of Scheme / Comments		✓ = Yes X = No A/S = Already Selected	Corporate Aims & Priorities
Leisure Services	Sports Grounds: The Hayesbrook School, Tonbridge	– All Weather Pitch		В
	The scheme proposes provision of a full size floodlit all weather 3G pitch, which will allow community access outside of school hours. The School has devised a		V	7a, 7c, 7d, 7e. 8a (key)
New Scheme	Business Plan linked to local sports clubs, the police and the West Kent College Academy. The changing facilities will be provided by the School. A planning application for the all weather pitch, together with floodlights, has recently been submitted by the School to Kent County Council. The new facility will meet a very detailed technical specification set down by the Football Foundation, which will be the main funding partner for the project.			8b. 18a
	Recommended for immediate evaluation - see Annex			
	Revenue budget needed for evaluation:	Nil		

Cost Bands: A :	£5,000 to £25,000 B= £26,000 to £50,000 C= £51,000 to £10	0,000 D= £101,000 to £20	0,000 E= Greater th	nan £200,000
Service	Scheme Title		Recommended for Evaluation	Cost Band
New / Existing	Details of Scheme / Comments		✓ = Yes	Corporate
Scheme			X = No A/S = Already Selected	Aims & Priorities
Leisure	Sports Grounds: Wrotham School – All Weather Pitch	1		В
Services	Sports Grounds. Wrotham School - All Weather Fitch			J
New Scheme	The scheme proposes a full size floodlit all weather pitch Council adjacent to Wrotham School. The proposed proj by a Steering Group involving the School, Borough Council, junior football clubs, local Parish Councils and the Association. The proposal would see the facility used by		7a, 7c,7 d, 7e, 8a (key) 8b, 18a	
→	weekday term times and be available for community use at all other times. The success of the project is dependent on a number of external funding opportunities, most notably a grant from the Football Foundation.			
	Recommended for immediate evaluation - see Annex			
	Revenue budget needed for evaluation:	Nil		
Leisure Services	Open Spaces: Haysden Country Park – De-silting of	Haysden Water Lake	X	А
	The incumbent Sailing Club has identified increasing silt I			10a (key)
Existing Scheme	could prevent/restrict its future activities at the site. It is plake and investigate methods to prevent future problems. potential for external funding/developer contribution.			
	Retain on List C.			

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Leisure Services	Open Spaces: Haysden Country Park - Extension of Play Area	X	C 2d 7a 7a
New Scheme	Extension of the existing children's play area. Potential for external grant aid funding.		2d, 7a, 7c, 7f (key), 10a (key),
7	Retain on List C.		18a
Leisure Services	Open Spaces: Hill Top/Priory Wood, Tonbridge – Provision of Children's Play Facilities	A/S	A 7f (key), 10a
Existing Scheme	To provide new children's play facilities to serve this area of the borough. Area identified as deficient in Open Space Strategy.		(key)
	Selected for evaluation in the 2008/09 Capital Plan Review – See Annex 4.		
Leisure Services	Open Spaces: Footpaths on Public Open Spaces	Х	А
	There are a number of sites, e.g. Snodland, Mill Hall and Holly Hill, with		7d, 7e, 8a,
Existing Scheme	footpaths which are deteriorating. These will require refurbishment beyond the capacity of revenue budgets and are potential health and safety issues for the future, whilst not requiring immediate evaluation.		10a
	Delete from List C – incorporated into new List C item (Open Spaces – Site		
	Improvements).		

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments		Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Leisure	Open Spaces: Site Improvements			В
Services	Improvements to a number of Dublic Open Change core	as the Develop to		70 70 7d
Naw Cahama	Improvements to a number of Public Open Spaces acros	•	7a, 7c, 7d,	
New Scheme	address anti-social behaviour, access, and concerns raised by local residents/Members. Sites include Woods Meadow (Leybourne), Holly Hill			7e, 8a (key 8b, 18a
	(Birling), Browning Close (Larkfield), Scotchers Field (Tonbridge), and Woodland			ob, 10a
	Walk Tonbridge			
	walk rollshage			
	Recommended for evaluation.			
	Revenue budget needed for evaluation:	Nil.		
Leisure	Tonbridge Cemetery: Path Improvements / Flood Pr	otection	X	А
Services				
	Scheme to protect adjoining residential properties from f			7d, 7e,
Existing	condition of paths at Tonbridge Cemetery to retain safe			8a (key),
Scheme	are continuing to deteriorate and issue raised in recent h			10a
	inspection. Any immediate health and safety issues eg p	oot holes will be		
	addressed from revenue budgets.			
	Selected for evaluation in the 2007/08 Capital Plan Revi	ew De-selected for		
	evaluation in the 2008/09 Capital Plan Review.	GW. DG-3GIGGIGGIGI		
	ovalidation in the 2000/00 Capital Flair Noview.			
	Retain on List C.			

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities	
Leisure Services New Scheme	Other Schemes: Tonbridge Memorial Gardens The Memorial Gardens in Tonbridge are in need of impraccess for all, and to ensure that the area meets an appimprovements have been discussed with the Royal Britis partnership scheme, with the proposal to form an Appearaising the funds required. Recommended for evaluation. Revenue budget needed for evaluation:	ropriate standard. The sh Legion as a potential		A 7a, 7c, 18a
Corporate Services Existing Scheme	Renewal of tiled and flat roofs in East and West wings a protect asset and extend life of building. Renewal proponeed will be monitored on an annual basis. The present maintenance funded from the Building Repairs Reserve watertight in the immediate future. Selected for evaluation in the 2007/08 Capital Plan Revias part of the 2008/09 Capital Plan Review recommended.	nd central area to sed for 2008/09 but condition suggests that will keep the roofs	X	D 18a

New / Existing Scheme / Comments Scheme	✓ = Yes X = No	Corporate
	A/S = Already	Corporate Aims & Priorities
	Selected	
Corporate Services IT Initiatives: Lap Top Computers for Members	X	С
Existing Scheme Retain on List C.		17a
Corporate IT Initiatives: Central Images Library	X	Α
Services Services	^	/ /
The council's digital images are stored in a variety of files in many different places at present which makes it difficult to access images quickly or even find out if certain images exist. The Media Store central images library package would solve the problems encountered by many staff when trying to source images for publications and the media. Benefits of the new package include: • All digital images can be stored centrally • All digital images can be catalogued so that they can be found easily • The distribution of images can be controlled (in line with data protection and copyright requirements) • Access to the library can be given to people outside the council (e.g. designers) which would save time and money (no CD-ROM needed) Selected for evaluation in 2004/05, 2005/06, 2006/07 and 2007/08 Capital Plan Reviews. Evaluation not being progressed in view of the Council's financial position.		17a

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments	Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
Corporate Services	IT Initiatives: Public Access to Online Personal Data Provision of authenticated website access by the public (e.g. username and	A/S	B 17a
Existing Scheme	password) to enable them to view some of their own personal data held by the Council. Selected for evaluation in 2005/06, 2006/07, 2007/08 and 2008/09 Capital Plan Reviews. Government Connect, a national project, is not sufficiently advanced to take this project forward. Retain on List C.		
Corporate Services	IT Initiatives: Housing Management System	A/S	А
Existing Scheme	The requirement for a Housing Management System has in the main been met by the Choice Based Lettings system provided Kent wide by Locata. However there is still a need for a system to support the Councils Homeless data base, Locata are currently working on a new module that may meet this need but this has yet to be evaluated. In the event that this is not 'fit for our purpose' a modest provision has been retained for such a system. Cost band reduced from C to A.		5a (key)
	Selected for Fast Track evaluation in the 2007/08 and 2008/09 Capital Plan Reviews. Evaluation deferred to early 2010.		

Service New / Existing Scheme	Scheme Title Details of Scheme / Comments		Recommended for Evaluation ✓ = Yes X = No A/S = Already Selected	Cost Band Corporate Aims & Priorities
New Scheme	Financial Services: Electronic Document Management System for scanning invoices and processing them elect completely electronic purchase to pay cycle. Plus electronic to improve efficiency and reduce the cost of manual process all services. Recommended for evaluation. Revenue budget needed for evaluation:	ronically, allowing for a onic filing and archiving		C 1b, 2a, 17a
Corporate Services Existing Scheme	Other Schemes: Community Partnership Initiatives Enabling funding to support a wide range of community purposes of support and support a wide range of community purposes of support and	Evaluation reported as	X	C 4a, 4b, 4c, 8a (key)

1	Planning & Transportation					
	1.		cification:			
		(i)	Purpose of the scheme:	To improve and enhance the Borough Council's existing car parks, particularly in the light of our obligations under the Disability Discrimination Act. Improve the organisation's ability to enforce the Borough Council's parking strategy and associated revenue income. To programme in essential capital works required to maintain the car parks.		
		(ii)	Relevance to National / Council Strategic Objectives:	a) National: Deliver reliable and efficient transport networks that support economic growth. b) Council: Public Access & Involvement 2f Improve access to Council services and facilities in accordance with Disability Discrimination Act requirements. Transportation & land drainage 4a Ensure parking is managed to meet the needs of drivers, visitors, businesses and residents. Crime and Disorder Reduction 11b Reduce the fear of crime.		
		(iii)	Targets for Judging Success:	 (a) Well maintained car parks that are easy and pleasant to use and operate. (b) Lack of negative feedback about the condition of car parks. (c) No unplanned disruption to off street parking or additional burden on revenue budgets. (d) DDA compliant car parks. 		
	2		Renewal of white/yello Survey and upgrade por CCTV. Improvements to lands	tandard signage. ark surfacing where deterioration has been identified. w lining. ackage of lighting where necessary.		

	 Repairs to existi Improve provision Improvement wo These proposals are an Phase 3 will focus on Note that the Proposals are an Phase 3 will focus on Note that the Phase 3 will focus on Note the Phase	 Repairs to existing and installation of additional street furniture including salt bins. Improve provision for cycle/motorcycle parking 					
3	Consultation: To be undertaken as a	opropriate.					
4	Capital Costs: A 5 year programme of	Capital Costs: A 5 year programme of £70,000 per year. This assessment concerns Phase 3 only which will actually be the fourth year of the programme because Phase 3 was previously evaluated in the 2008/09 Capital Plan Review but not recommended for					
5.		Profiling of Expenditure					
	2009/10 (£'000)	2010/11 (£'000)	2011/12 (£'000)	2012/13 (£'000)	2013/14 (£'000)		
		70					
6	Revenue Impact: Loss of investment inco	Revenue Impact: Loss of investment income on capital cost is estimated at £3,500 per annum.					
7	Partnership Funding: None available.						
8	Post-Implementation	Post-Implementation Review:					
	At completion of progra	mme.					
9	Recommendation:						
	Transfer from List C to	List B.					

2	Planning & Transportation Other Schemes: Tonbridge Castle East Curtain Wall Footpath					
	1.	Spe	cification:			
		(i)	Purpose of the scheme	To ensure the safety of visitors to the Castle and to maintain the structural integrity of the Scheduled Ancient Monument by removing a path which runs alongside the east curtain wall.		
		(ii)	Relevance to National/Council's Strategic Objectives	a) National: None b) Council: Leisure and arts 7d Improve security/health & safety at leisure facilities. Street scene and open space environment 8a (key) Achieve a cleaner smarter and better maintained street scene and open space environment. 8b Enhance the amenity and appearance of locations borough wide. Leisure & Arts Strategy 2008-2013 Key Aim: 4. To provide a safe, clean, pleasant and sustainable leisure environment in which residents and visitors can enjoy their leisure time.		
		(iii)	Targets for judging success	 (a) Ensure the structural integrity of the Scheduled Ancient Monument. (b) Ensure the safety of visitors to the Castle. (c) Enhance the appearance of the Castle. 		
	2.	Des	ign Issues:	(c) — mande are oppositioned at the control		
		emb geot Eng the I	pankment and that this technical investigation lish Heritage as the propath and handrail in a path and handrail in a sihood of further settlen			
				orial history of the Castle suggests that the path was constructed in the early 1800's. In the cory this is relatively recent, and it is felt that the removal of the path and railings would result in a		

simpler uncluttered appearance contributing positively to the historical interpretation of the monument. The path presently forms part of the Castle audio tour route, and the cost of re-routing the tour is included in the scheme cost estimate.

As the Castle is a Scheduled Ancient Monument, an application for Scheduled Monument Consent will be submitted, and an archaeological watching brief arranged to ensure that any archaeological deposits or artifacts are identified and recorded.

It is anticipated that excavation of the path, removal of the handrail, and reinstatement to an acceptable profile with topsoil and grass seed will be carried out section by section, starting at the northern end and working downhill towards the Water Gate. The steps at the northern end of the path, which provide emergency access from the Council's offices, will be retained, and both ends of the path made good. To keep the impact on visitors to a minimum, the contractor's working area will be restricted to the east side of the curtain wall and the moat, with access via the Water Gate.

The capital cost of the scheme also includes for (a) the removal above ground level of two trees near the path which present a risk to the fabric of the Scheduled Ancient Monument, and (b) part of the cost of refurbishing the Water Gate gates and railings, Tonbridge Town Wardens having offered to contribute towards the cost of this work.

3. **Consultation**:

English Heritage has played a key part in the decision to remove the path. Tonbridge Civic Society, Tonbridge Historical Society and Tonbridge Town Wardens have all confirmed their support for the proposals. Kent County Council Heritage Conservation and Kent Archaeological Society were also consulted.

4. Capital Cost:

Removal of path	£ 32,000
Archaeological watching brief	£ 4,000
Re-routing of Castle audio tour	£ 4,000
Removal of trees	£ 3,500
Refurbishment of Water Gate	£ 6,500 (exclusive of Tonbridge Town Wardens' contribution)
Total:	£ 50,000

5.	Profiling of Expenditure	e:			
	2009/10 (£'000)	2010/11 (£'000)	2011/12 (£'000)	2012/13 (£'000)	2013/14 (£'000)
		50			
6.	Revenue Impact:				
	Loss of investment income on capital cost is estimated at £2,500 per annum.				
7.	Partnership Funding:				
	Contribution of £1,500 from Tonbridge Town Wardens towards the cost of refurbishing the Water Gate.				
8.	Post Implementation Review:				
	Twelve months after completion.				
9.	Recommendation:				
	Transfer from List C to L	ist B			

3	Leisure Services Larkfield Leisure Centre : Fitness Studio				
	1.	Spe	cification:		
		(i)	Purpose of the scheme	The purpose of the scheme is to retain existing and attract new customers to the Lifestyles Health & Fitness Suite by providing a purpose built dance studio to meet demand.	
				Lifestyles Health & Fitness direct debit and annual memberships and associated casual income provide a major income stream to Larkfield Leisure Centre, (£650,000 per annum) and customers benefit from use of the gym, swimming, health suite and exercise classes. Despite the current economic downturn sales and retention in this area of the business has been positive and current membership is at its highest ever level.	
				The success of the product can be linked largely to the investment over the past two years, however, this success has revealed a capacity problem in respect of the group exercise class programme. The exercise class programme represents one of the key criterion for customers considering joining a health and fitness facility. The current dance studio capacity is only 16, and whilst a programme of over 40 classes per week operates at the Centre the relative lack of availability, especially at peak times, is the source of adverse customer comment and is identified in exit surveys as a reason for leaving. During the first half of 09/10 usage of exercise classes has risen by 15.5 % compared to the previous year demonstrating a clear demand. It is also worth noting that far greater dance studio space exists at the Angel Centre, which has approximately half the number of Lifestyles Health & Fitness members in comparison to Larkfield Leisure Centre.	
		(ii)	Relevance to National / Council's Strategic Objectives	(a) National: Promoting healthier communities Tackling the causes of obesity (b) Council: Improve access to Council services and facilities in accordance with DDA requirements (2f); Increase community involvement in the delivery and design of leisure services (7b); Improve the quality and sustainability of the Council's leisure facilities and services (7c); Involve, safeguard and meet	
				the needs of children and young people (7f key); Promote, encourage and provide opportunities for healthy living (10a key); Improve the fabric of our leisure facilities and access for all (18a)	

	(iii)	Targets for	(a) Improved customer satisfaction.	
		judging success	(b) Increased retention of Lifestyles Health & Fitness customers	
			(c) Increased opportunities for exercise for young people through extension of the Excel	
			programme	
			(d) Increased usage and income	
2.	Des	cription of Project / I	Design Issues	
	prop	oosed new build would	urpose built dance studio to the rear of the existing Lifestyles gym and fitness studio. The be a single storey steel frame structure with external cladding and a twin skin roof, similar in appearance to the recently built sports hall stores at the Centre.	
	the	The new dance studio would be approximately 140m ² with a sprung floor and mirrored wall. This is roughly twice the size of the existing studio and would create a capacity of 30-35 dependent upon the style of exercise undertaken. The scheme would include air conditioning and a sound and lighting system.		
		ess to the studio would ided to service both s	d require removal of the existing studio store to create a corridor and new storage would be tudios.	
	provequ	vide additional opportuipment for young peop	proved funding from the Primary Care Trust (PCT) to install an interactive light wall in the studio to nities for exercise for young people. It had previously been suggested that the Interactive ble would be located in one of the existing squash courts on a permanent basis. The new proposal squash facilities at Larkfield Leisure Centre which have shown a recent return to popularity.	
3.	The	•	r has indicated support for the scheme subject to final design and planning application. He has Officer and the Chief Building Control Officer should be consulted.	
	off f	unding to enable a pro	ive of the changed use of their funding stating that 'The intention all along was for it to be one- iject targeted at youth physical activities, and although the location has changed, the intention is young people and remains limited to the £30k as per the original agreement.'	

4.	Capital Cost:	shama is associated to be (netwikustian fram the DCT			
	The capital cost of the sc	cheme is expected to be £	2290,000 including the co	intribution from the PCT.			
5.	Profiling of Expenditure:						
	2009/10 (£'000)	2010/11 (£'000)	2011/12 (£'000)	2012/13 (£'000)	2013/14 (£'000)		
		290					
6.	Revenue Impact:						
		•	<u>-</u>	act of the scheme and belie	eves that additional		
	income will accrue from a	a number of areas as follo	DWS:				
	language de la language de la		.h				
	•	etention of Lifestyles mem					
	 Increased income from extended 'pay and play' group exercise attendances; Increased group exercise programme opportunities utilising existing studio for additional spinning and 'mind & body' 						
	classes	ase programme opportun	illes utilising existing stud	alo for additional spiriffing a	and mind & body		
	Increased Excel and KickStart programme for young people						
	Thereased Exect and I	donotan programme for y	roung people				
	The Leisure Contracts M	lanager estimates that the	e above increase in incon	ne will equate to £30,000 j	per annum. Loss of		
		•		annum. In overall terms th			
		•	•	elt that whilst the scheme			
	desirable improvement to the Centre, and meet an identified need for additional studio space, the business case for the						
	scheme requires further and more detailed evaluation, and the level of capital investment required is difficult to justify within						
	the context of the Council's current overall financial position.						
7.	Partnership Funding:			itilised in support of schem	ne		
8.	•	eview: Twelve months					
9.	Recommendation: Retain on list C for further evaluation.						

4	Leis	ure Se	ervices Larkfield L	eisure Centre : Larkabout Toilets
	1.	Spe	cification:	
		(i)	Purpose of the scheme	Larkabout is an indoor soft play zone designed for creative play for children aged 10 and under accompanied by a parent or guardian. The design of the facility, located by the café area at the Centre, ensures that the security of the children is maintained through a system of gated entry and exit controlled by a staffed reception. Security is currently not assisted by the fact that the nearest toilets are sited at main reception, and may only be accessed by leaving the Larkabout facility. This has been a source of regular customer comment since the facility opened in 2005. A decision has recently been taken to relocate the current crèche service from the Invicta Studios into Larkabout and integrate the two services. Children attending the crèche are supervised by qualified staff and toilet and changing facilities are essential to the service provision.
		(ii)	Relevance to National / Council's Strategic Objectives	(a) National: (b) Council: Improve access to Council services and facilities in accordance with DDA requirements (2f); Increase community involvement in the delivery and design of leisure services (7b); Improve the quality and sustainability of the Council's leisure facilities and services (7c); Improve security/health and safety at leisure facilities (7d); Involve, safeguard and meet the needs of children and young people (7f key); Promote, encourage and provide opportunities for healthy living (10a key); Improve the fabric of our leisure facilities and access for all (18a)
		(iii)	Targets for judging success	(a) Improved customer satisfaction. (b) Improved child protection.
	2.	Description of Project / Design Issues: The scheme provides a unisex ambulant accessible adult toilet cubicle, two children's toilet cubicles, wash hand basins and a baby change area situated off a lobby adjoining the main seating/café area serving Larkabout. In order to achieve this a section of the corridor and old bar cellar currently utilised by the catering contractor for vending storage would be converted with an alternative fire escape provided for catering staff to the front of the building. Alternative storage facility for the catering contractor has been identified elsewhere in the building and some minor alterations to access to this area will be required also.		

3.	Consultation:						
	The Chief Planning Officer and Chief Building Control Officer have been consulted on a preliminary level, and have not identified any concerns with the scheme, subject to final design and planning application. It has been recommended that the Fire Officer should be consulted.						
The Leisure Contracts Manager has confirmed that staff and customers have identified the need for toilets in this area especially in light of the proposed transfer of the crèche to Larkabout. The revised timescale for this transfer (1 st September 2010), linked to the confirmed closure of the Pre-School at LLC, provides an opportunity to complete the scheme ahead of the transfer taking place.							
4.	Capital Cost: The capital cost of the scheme is estimated to be £32,500 including professional fees.						
5.	Profiling of Expenditure						
ı	2009/10 (£'000)	2010/11 (£'000)	2011/12 (£'000)	2012/13 (£'000)	2013/14 (£'000)		
	2.5	30					
6.	Revenue Impact: The revenue impact of combining the crèche service within Larkabout has already been considered as part of the corporate savings review. However, the provision of the toilet facilities is expected to improve income of the combined service to match the loss of investment income on the total capital cost (£1,625 per annum). The overall revenue impact of the scheme is, therefore, considered to be cost neutral.						
7.	Partnership Funding: None identified. An approach is being made to the KCC Childcare Development Unit for potential funding assistance linked to the crèche provision.						
8.	Post Implementation Re Twelve months after com						
9.	Recommendation: Transfer from List C to Li	•					

5	Leisu	ıre Se	ervices Angel Cent	re : R	efurbishmer	nt of Changing Rooms/Toilets/Meeting Rooms
	1.	Spe	cification:			
		(i)	Purpose of the scheme	serv prop into thes	ing the Medw osals, includi the changing	In the Angel Centre a number of years ago did not include the toilet facilities way Hall. The current delay in the Tonbridge Town Centre redevelopment ing the replacement of the Angel Centre, has resulted in a lack of investment facilities serving the Sports Hall and the meeting rooms on the first floor. All of in need of refurbishment and have been the subject of both customer and int.
		(ii)	Relevance to National / Council's Strategic Objectives	(a) (b)	National: Council:	None. Improve access to Council services and facilities in accordance with DDA requirements (2f); Increase community involvement in the delivery and design of leisure services (7b); Improve the quality and sustainability of the Council's leisure facilities and services (7c); Improve security/health and safety at leisure facilities (7d); Promote, encourage and provide opportunities for healthy living (10a key); Improve the fabric of our leisure facilities and access for all (18a)
		(iii)	Targets for	(a)		customer satisfaction.
		Daa	judging success	(b)		or income and usage or facilities.
	2.					

3.	Consultation:							
	These works are proposed in response to customer and Member comment with regard to the current condition of the facilities and are supported by the Angel Centre Customer Panel.							
The Chairman of the Tonbridge Sports Association has commented that the proposed works will be welcomed by the Association's members and other sports users.								
4.	Capital Cost: The capital cost of the scheme is estimated to be £75,000. This is a relatively low cost investment reflecting the longer term plans for the facility as part of the town centre development plans.							
5.	Profiling of Expenditure							
	2009/10 (£'000)	2010/11 (£'000)	2011/12 (£'000)	2012/13 (£'000)	2013/14 (£'000)			
		75						
6.	Revenue Impact: Loss of investment incom	ne on the total capital cos	t is estimated to be £3,75	50 per annum.				
7.	Partnership Funding: None identified.							
8.	Post Implementation Re	eview:						
	Twelve months after com	pletion.						
9.	Recommendation:							
	Transfer from List C to Lis	st B.						

6 L		eisure Services Sports Grounds: Refurbishment of Tonbridge Farm Pavilion Specification:					
	(i) Purpose of the scheme The Pavilion provides changing, shower and toilet facilities for teams using the and newly refurbished floodlit all weather area at Tonbridge Farm. The facilities team changing rooms, referees changing room, toilet block, first aid room and						
		Nati Cou Stra	Relevance to National / Council's Strategic Objectives		 (a) National: (b) Council: Increase community involvement in the delivery and design of leisure services (7b); Improve the quality and sustainability of the Council's lefacilities and services (7c); Improve security/health and safety at leisure facilities (7d); Promote, encourage and provide opportunities for healthy living (10a key); Improve the fabric of our leisure facilities and access for all (18a). 		
		` '	jets for ing success	(a) (b) (c)	Increased	customer satisfaction. lifespan of the facility. disabled access.	
2		Description of Project / Design Issues: The scheme includes refurbishment to the exterior of the building and includes improvements to the existing shower facilities serving the changing rooms, works identified by the Council's Access Officer to enable the facility to meet the requirements of the Disability Discrimination Act, a modest improvement to the Kitchen area. The exterior works include redecoration of all woodwork; substantial repair to soffits and fascias; replacement of high level louvre windows and frames; repair of air ventilation/extract plant; and replacement of entrance doors. The internal works include provision of new showers, re-tiling and provision of new shower floor areas. The proposed works do not address the replacement of the roof to the building which is currently sound. The existing roof					
		tiles. This		en int	o account wi	to the proposed scheme due to the identified presence of asbestos in the roof thin the specification of the works, and will be agreed in liaison with the	

3.	Consultation:								
	The Council's Building and Property Manager has indicated that he is supportive of the proposed scheme. The scheme will preserve the external structure of the building, replace obsolete internal shower fittings and resolve issues relating to dampness and poor mechanical ventilation.								
The Chief Planning Officer has indicated that the works will not require planning permission but liaison will need to b undertaken with Building Control.									
	The Council's Health & Safety Officer is supportive of the proposed works, which address a number of issues raised in his annual health & safety inspection of the building earlier in the year.								
	The Chairman of Tonbridge Sports Association welcomes the proposal for some refurbishment to the Pavilion. It is used considerably at weekends by the football clubs and requires an ongoing maintenance programme which reflects this.								
4.	Capital Cost: The capital cost of the scheme is estimated to be £73,000 (£42,000 external, and £31,000 internal works). Some provision for the works was previously identified in the Council's Building Repairs Fund, but were removed as the project was being considered within the Capital Plan review.								
5.	Profiling of Expenditure								
	2009/10 (£'000)	2010/11 (£'000)	2011/12 (£'000)	2012/13 (£'000)	2013/14 (£'000)				
		73							
6.	Revenue Impact: Loss of investment incor	ne on the total capital cos	st is estimated to be £3,6	50 per annum.					
7.	Partnership Funding: None identified.		·						
8.	Post Implementation Re								
	Twelve months after com	npletion.							
9.	Recommendation:								
	Transfer from List C to Li	Transfer from List C to List B.							

Leis			unds : Tonbridge Racecourse Sportsground – Bridge Renewal/Repair					
1.	Specification:							
	(i)	Purpose of the scheme	To establish the need for repair/replacement of the main access bridge from Avebury Avenue into Tonbridge Racecourse Sportsground and carry out required works.					
	(ii)	Relevance to National / Council's Strategic Objectives	(a) National: None. (b) Council: Leisure and arts: 7a Access for Everyone 7d Improve security/health & safety at leisure facilities. 7e Improve public access to public open spaces across the borough. 8a (key) Achieve a cleaner, smarter and better maintained street scene and open space environment. 8b Enhance the amenity and appearance of locations borough wide.					
	(iii)	Targets for judging success	 (a) Retain this well used pedestrian access route into the sportsground. (b) Ensure future public safety when using the bridge. (c) Enhance the appearance of the bridge. 					
2.	The deck inverse reparts access Furting short	king. Ad hoc repairs has stigations were carried air/replacement. An initive reached a point where eas. Therefore to the above, Borouirement for remedial water and monitor its	rca 1923, is suffering from advanced corrosion in its steel members and decay in the timber ave kept the bridge in operation but this situation cannot be maintained indefinitely. As such dout to establish the current structural condition of the bridge and indentify options for itial basic visual inspection was undertaken by Babtie that confirmed the deterioration of the bridge extensive repairs or replacement were required. Measures have been taken to prevent vehicula bugh Council Engineers carried out a detailed assessment of the bridge in order to inform the works. Engineers confirmed the poor condition of the bridge and the need to address this is in the condition frequently in the meantime. In this respect the scheme is a unique project in that it is it to ensure safe continuing access.					

There are several potential options that include:

- (1) the full refurbishment/restoration of the bridge;
- (2) replacement of the bridge, like for like;
- (3) the removal of the bridge all together.
- (4) replacement of the bridge with an alternative wooden bridge (potentially arched).

With regard to option (1) whilst it is technically possible to restore the existing bridge this would require very extensive restoration and the replacement of significant parts of the structure. This is not considered to be a practical option in the circumstances, is not an approach that is justified by any special merit of the existing structure and is very unlikely to be cost effective. Option (2) was also ruled out due to the relative costs of replacing the bridge with an exact or similarly constructed structure for which there is little justification. Option (3) was considered in view of the alternative entrance bridge further along the river providing access into the Sportsground adjacent to the Remembrance Garden. However, this could reasonably cause significant concern to residents of Avebury Avenue and the housing area beyond as the bridge is part of an established and heavily used route and to remove and not replace it would be a significant reduction in accessibility to the Sportsground and the town centre overall.

It is therefore proposed that the most cost effective and appropriate way forward is the removal of the existing bridge and its replacement with a wooden bridge – option 4. This approach has proven to be practically successful and value for money at other locations and suitable bridge designs can be procured to enhance the appearance of the river crossing.

One of the key practical issues with the existing bridge is that it currently carries two sewage pumping mains and several electrical mains beneath its deck. It is hoped that the electrical mains can be relocated to improve navigational clearance and allow flexibility in the design of the bridge. This element of the proposed project has not been fully assessed and will require detailed analysis and consultation with other agencies. Consequently the cost of the project as a whole cannot be refined any further at this stage.

3.	Consultation:									
		Initial contact has been made with both the Environment Agency in regard to navigational requirements and EDF on the relocation of the mains services that the existing bridge carries, however further consultation will be required as part of the detailed design stage.								
	into the Racecourse Spo	The Chairman of Tonbridge Sports Association has stated that there should continue to be an access from Avebury Avenue, into the Racecourse Sportsground. The Riverside Bowls Club has parking facilities in Avebury Avenue and the bridge is also an access for children attending the mini soccer clubs.								
4.	Capital Cost: At this stage the potential capital cost cannot be fully assessed and is dependent on some significant further investigations. Although experience on replacement timber bridges elsewhere is a helpful guide, this particular case is complicated by services issues. An estimate of cost puts the project in Band C (£51,000 - £100,000), although it is difficult to be more precise at this stage due to the unknown elements and the opportunity to call on contributions from others.									
5.	Profiling of Expenditure									
	2009/10 (£'000)	2010/11 (£'000)	2011/12 (£'000)	2012/13 (£'000)	2013/14 (£'000)					
		75								
6.	Revenue Impact: Loss of investment income on capital cost is estimated at £3,750 per annum. Revenue expenditure on maintenance is unchanged.									
7.	Partnership Funding: Unknown at this stage by	ut potential for some conti	ributions from service pro	oviders.						
8.	Post Implementation R Twelve months after com		·							
9.	Twelve months after completion. Recommendation: Transfer from List C to List B and a report be made to the next meeting of the Board to present a detailed assessment of costs and programme.									

8	Leisure Services Sports Grounds: The Hayesbrook School, Tonbridge – All Weather Pitch						
	1.	Spe	cification:				
		(i)	Purpose of the scheme	Тор	provide a full s	size floodlit all weather pitch available for School and community use.	
		(ii)	Relevance to National /	(a)	National:	Promoting healthier communities Tackling the causes of obesity	
			Council's Strategic Objectives	(b)	Council:	Meeting the needs of children and young people Encouraging healthy living Increase community safety The need for full size floodlit all weather pitches is identified as a priority in a number of the Council's strategic documents including the Leisure & Arts Strategy, Open Space Strategy and the Playing Pitch Strategy. The recent Place Survey identified the provision of activities for teenagers to be of the highest priority to members of the public in the Borough.	
		(iii)	Targets for judging success	(a) (b) (c)	Number of	o funding secured for project. community use hours booked by local clubs. young people using facility.	
	2. Description of Project / Design Issues: The School is proposing the provision of a full size floodlit all weather 3G pitch, which will allow community access outside school hours. The School has devised a Business Plan linked to local sports clubs, the police, and the West Kent College Academy. The changing facilities will be provided by the School. A planning application for the all weather pitch, together with floodlights, has recently been submitted by the School to Kent County Council. The new facility will meet a very detail technical specification set down by the Football Foundation, which will be the main funding partner for the project.						

3.	Consultation:									
	Research and consultation undertaken as part of the preparation of the Open Space Strategy and Playing Pitch Strategy									
				ilst a new all weather facil						
	constructed at Tonbridge	constructed at Tonbridge School with community access, there remains further demand for such facilities in the Borough.								
	The Chief Planning Officer commented that this has been the subject of much discussion with the School. Planning permission will be required but this will need to be submitted to KCC Planning, who are the planning authority for schools. TMBC will only act as a consultee on such applications.									
				nsidered. This provision o						
4.	Capital Cost:	, ,		,	,					
The overall cost of the project is estimated at £550,000. The majority of the funding will be from a grant from the Footb					ant from the Football					
				all Association, Kent Spor						
				d West Kent College. Ker						
	offering £20,000 towards the overall cost and it is suggested that support from the Borough Council matches this level. If the									
	project progresses a com		rill need to be agreed.							
5.	Profiling of Expenditure:									
	2009/10 (£'000)	2010/11 (£'000)	2011/12 (£'000)	2012/13 (£'000)	2013/14 (£'000)					
		20								
6.	Revenue Impact:									
	All revenue costs associated with the new facility will be met by the School, which will also establish a "sinking fund" to									
	replace the facility in future years. Loss of income on this Council's investment will be £1,000 per annum.									
7.	Partnership Funding:									
	There are a range of partners involved in the funding of the project, with the majority of the funding from the Football									
	Foundation. There may									
8.	Post Implementation R	eview: 12 months after	completion.							
9.	Recommendation:	(B) 91			P. I. I.					
		• • • • • •	to planning permission be	eing granted, external fund	ding being secured and					
	Transfer from List C to List B with support subject to planning permission being granted, external funding being secured and a community use agreement being agreed.									
	a community acc agreen	ient being agreed.								

9	Leisu	ıre Se	ervices Sports Gro	unds	: Wrotham S	chool – All Weather Pitch
	1.	Spe	cification:			
		(i) Purpose of the scheme		Тор	provide a full s	size floodlit all weather pitch available for School and community use.
		(ii)	Relevance to National / Council's Strategic Objectives	(b)	National: Council:	Promoting healthier communities. Tackling the causes of obesity. Meeting the needs of children and young people. Encouraging healthy living. Increase community safety. The need for full size floodlit all weather pitches is identified as a priority in a number of the Council's strategic documents including the Leisure & Arts Strategy, Open Space Strategy and the Playing Pitch Strategy.
						The recent Place Survey identified the provision of activities for teenagers to be of the highest priority to members of the public in the Borough.
		(iii)	Targets for judging success	(a) (b) (c)	Number of	p funding secured for project. community use hours booked by local clubs. young people using facility.
	2.	(c) Number of young people using facility.				

	3.	Consultation: Research and consultation undertaken as part of the preparation of the Open Space Strategy and Playing Pitch Strategy identified a clear demand for an all weather pitch facility in the north-west part of the Borough. All members of the Steering Group, detailed in Section 2 above, have been consulted on the proposal and are supportive. The Chief Planning Officer has indicated that a planning application has been submitted but is not yet valid as a few						
				t these issues will be reso e after that and following l	olved by mid December 20 ocal consultations.	009 and that the		
	4.	Capital Cost: The overall cost of the project is estimated at £500,000. A significant proportion of the funding (50%) will be from a grant from the Football Foundation. Borough Green Junior Football Club has committed a significant investment towards the project as it will be one of the main beneficiaries in terms of community use. The School is offering £50,000 towards the overall cost and there is an expectation from the Football Foundation that support from the Borough Council matches this level. Without the partnership funding in place the grant from the Football Foundation cannot be secured, and a deadline of mid-January 2010 has been set. If the project progresses a community use agreement will need to be agreed. The expenditure below reflects the value of the land, which is estimated to be £4,000.						
	5.	Profiling of Expenditure:						
		2009/10 (£'000)	2010/11 (£'000)	2011/12 (£'000)	2012/13 (£'000)	2013/14 (£'000)		
			46					
	6.				et by the School, which w Council's investment will			
	7.	"sinking fund" to replace the facility in future years. Loss of income on this Council's investment will be £2,300 per annum. Partnership Funding: There are a range of partners involved in the funding of the project, with all members of the Steering Group making a financial commitment. The majority of the funding will be from the Football Foundation. There may be potential for developer contribution support.						
	8.	Post Implementation R	eview:					
	9.	12 months after completion. Recommendation: Transfer from List C to List B with support subject to planning permission being granted, external funding being secured and a community use agreement being agreed.						

10	Leisu	ıre Se	ervices Open Spac	es: H	ill Top/Priory	Wood, Tonbridge – Provision of Children's Play Equipment
	1.	Spe	cification:			
		(i)	Purpose of the scheme			nildren's play facilities to serve this area of the borough, which is identified as buncil's Open Space Strategy.
		(ii)	Relevance to National / Council's	(a) (b)	National: Council:	Promoting healthier communities Creating safer and stronger communities 7f (key) Involve safeguard and meet the needs of children and young
			Strategic Objectives			people, 10a (key) Promote, encourage and provide opportunities for healthy living. Open Space Strategy – Deficiencies highlighted is this area of the borough Leisure & Arts Strategy 2008-13 – Provision of activities for young people and in particular teenagers. Place Survey identified the provision of activities for teenagers to be of the highest priority to members of the public in the Borough.
		(iii)	Targets for judging success	(a) (b) (c)	Meeting obj	lay facilities in the area of the borough ectives highlighted in the Council's adopted Open Space Strategy
	2.					

	Taking the above into co consultation with the Dire	•	to proceed with the deve	lopment of a five-a-side a ation/specification of addit	•
	Unfortunately the land is	not in the ownership of thurther with the owners of	ne Borough Council and a	the Hill Top/Silver Close In suitable location is not in the determine whether this	nmediately apparent. It
3.	Local Members – the local Members have been consulted and are in support of the proposal. Director of Health & Housing – the Director of Health & Housing has been consulted throughout the project and is in support of the proposals. Local Residents – local residents will be consulted in advance of the scheme progressing.				
4.					
5.	Profiling of Expenditure				
	2009/10 (£'000)	2010/11 (£'000)	2011/12 (£'000)	2012/13 (£'000)	2013/14 (£'000)
		20			

Annex 4

6.	Revenue Impact:		
	Loss of income on Capital investment of £1,000 per annum.		
7.	Partnership Funding:		
	None.		
8.	Post Implementation Review:		
	Twelve months after completion.		
9.	Recommendation:		
	Transfer from List C to List B.		